



# ANNUAL REPORT

Produced in 2017 using data compiled from 2016.



# WHAT WE DO AND HOW WE DO IT

For almost 40 years, across 50 countries, we have led the global fight against hunger.

We save the lives of children and their families. We are there for them before and after disaster strikes.

We enable people to provide for themselves, see their children grow up strong, and for whole communities to prosper.

We constantly search for more effective solutions, while sharing our knowledge and our expertise with the world.

We push for long-term change. We will never give up. Until the world is free from hunger.

**FOR FOOD.**  
**AGAINST HUNGER AND UNDERNUTRITION.**

**FOR CLEAN WATER.**  
**AGAINST KILLER DISEASES.**

**FOR CHILDREN THAT GROW UP STRONG.**  
**AGAINST LIVES CUT SHORT.**

**FOR CROPS THIS YEAR, AND NEXT.**  
**AGAINST DROUGHT AND DISASTER.**

**FOR CHANGING MINDS.**  
**AGAINST IGNORANCE AND INDIFFERENCE.**

**FOR FREEDOM FROM HUNGER.**  
**FOR EVERYONE.**  
**FOR GOOD.**

**FOR ACTION.**  
**AGAINST HUNGER.**



## **ANNUAL REPORT**

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# MESSAGE FROM THE CHAIRMAN



Much of Action Against Hunger's work in 2016 involved courageous, hard-won, step-by-step daily triumphs to save the lives of undernourished children and enable communities to build long-term resilience to hunger. Much of our work in the past year also involved representing the voices of communities in the "halls of power," urging governments and world leaders at global meetings in New York, Geneva, Brussels, Istanbul, London, and Oslo to deliver greater investments in nutrition and food security, and to fund international humanitarian efforts in places where hunger is most severe and widespread.

I am immensely proud of all that Action Against Hunger's team of 7,958 staff has achieved in the past year. I also want to acknowledge the crucial contributions of our supporters in the United States and around the world. Our partnerships with individual and institutional donors underpin our ability to deliver on our promise to alleviate suffering and end hunger and undernutrition in the 50 countries where we operate. In 2016, Action Against Hunger USA's private and public donors generously contributed \$69.3 million to support our mission, of which we allocated more than 92 percent directly to our lifesaving programs in the field.

In 2016, we embarked upon the first year of our new five-year International Strategic Plan, which prioritizes milestones to get closer to our vision of a world free from hunger. It touches upon all aspects of the work our global network undertakes, from our programs, to our communications, organizational culture, advocacy, and fundraising. We reinforced our commitment to impact and accountability during times of unprecedented challenges in the humanitarian landscape, as well as to our core values and our singular focus on ending hunger.

As part of this strategic plan, we were very proud to launch a new global brand identity. Today, the decisions which impact those suffering from hunger are taken at the global level. We decided to develop a truly global identity for our organization, so that no matter the country in which one encounters Action Against Hunger, we define ourselves consistently. Our new identity more clearly and powerfully explains who we are and what we stand for.

We have also improved the impact of our programs around the world in the past year by joining forces with strong partners. Globally, in 2016, Action Against Hunger participated in 968 partnerships

with a range of stakeholders. These partnerships leverage our action and increase our capacity to pursue innovation. In the U.S., Action Against Hunger is thrilled to have enjoyed four years of a productive partnership with Google, which funded an innovative program that used digital tools to prevent hunger in Cambodia, and delivered critical funds for our programs in the field. Another strong corporate partner, Humble Bundle, an innovative gaming company, provided Action Against Hunger with flexible, generous funding for use where it was needed most.

But it would be difficult to top our time in the spotlight at the 2016 Action Against Hunger Gala, at which we were thrilled to honor two unparalleled champions for nutrition and the well-being of people around the world. Ms. Ertharin Cousin, Executive Director of World Food Programme, accepted Action Against Hunger's Humanitarian Award for her efforts to improve the lives of hungry people worldwide. Ms. Oprah Winfrey accepted the Action Against Hunger Corporate Honoree Award on behalf of Weight Watchers International, where she sits on the company's Board of Directors. Ms. Winfrey's accomplishments have established her as one of the most respected figures globally today.

Today, I am more convinced than ever of our collective ability to build a world free from hunger. We at Action Against Hunger are constantly getting stronger and always adapting to change to improve our impact.

In anticipation of the year ahead of us, I am certain of one thing: we would not be where we are most needed without your help. Thank you for your support. Together, we are a powerful force in achieving a world free from hunger.

Sincerely,

**Ray Debbane**  
Chairman of the Board



# MESSAGE FROM THE CHIEF EXECUTIVE



Everything we undertake at Action Against Hunger is fueled by our unshakeable belief that ending hunger and undernutrition is possible. We know that we can win the fight against hunger, and we know that change is within reach. We have strong evidence about what solutions are effective, and we know how to implement them. We also know there is a strong need for new solutions and approaches, and we are committed to pursuing them, too.

The time to push ourselves is now.

In 2015, world leaders signaled a major political commitment to “end hunger and all forms of malnutrition by 2030” in the new United Nations Sustainable Development Goals. In the past year, for the first time in modern history, the number of people living in extreme poverty was reduced to less than 10 percent of the world’s population, powerful evidence of progress in global development. In 2016, the United Nations reaffirmed its commitment to reducing hunger and malnutrition by declaring 2016–2025 the “Decade of Action on Nutrition.”

Action Against Hunger’s determination to accelerate this progress is evident in our ambitious International Strategic Plan for 2016–2020. This new four-year roadmap prioritizes bold initiatives not only to scale up our interventions to prevent and treat the deadliest form of hunger—acute undernutrition—but also to achieve lasting change by targeting the root causes of hunger and transforming the way hunger is viewed and addressed.

We are already making great strides against these objectives.

- We have taken steps to base some of our operations in a regional hub in Nairobi, Kenya to provide better support to our country offices and to more effectively participate in critical regional dialogue.
- In September 2016, Action Against Hunger launched a dynamic new inter-agency coalition to double the number of children worldwide who receive treatment for severe acute undernutrition.
- In 2016, we improved nutrition and access to safe water, income, and food for 14.7 million people in 50 countries, through the exemplary efforts of 7,958 staff.
- We responded to 27 emergencies, including the crisis in Syria, Hurricane Matthew in Haiti, and massive hunger crises in Ethiopia, Nigeria, Somalia, South Sudan, and Yemen.

Although we have many reasons to be proud, monumental challenges threaten the humanitarian community’s global resources and capacity. The United Nations has warned that we are now facing the worst humanitarian crises the world has experienced since World War II. Civil conflict—along with prolonged drought and extreme poverty—deepened severe hunger emergencies in northeast Nigeria, Somalia, South Sudan, and Yemen, putting an estimated 20 million people at risk of famine.

Action Against Hunger has not backed down from these challenges, and we remain committed to exerting all our available influence to help people in need and to urge world leaders to agree political solutions to end these crises.

In 2016, I represented Action Against Hunger’s global network at the first-ever World Humanitarian Summit in Turkey, and pushed the international community to do more to protect aid workers and ensure that humanitarian organizations have access to people in crisis. We also campaigned for the United Nations, governments, and donors to resolve the conflicts in Syria, Nigeria and the wider Lake Chad region, as well as in Yemen and the Central African Republic.

We face a pivotal moment in our mission. Thank you for being part of it. None of our success would be possible without the generosity of the Action Against Hunger community. Thank you for everything you do to help us save lives and push for long-term change. With your support, we will never give up. Until the world is free from hunger. For everyone. For good.

Sincerely,

**Andrea Tamburini**  
Chief Executive Officer

# PROGRAMS



## NUTRITION AND HEALTH

**5.1** MILLION PEOPLE REACHED

**311,517**

PEOPLE TREATED FOR SEVERE ACUTE MALNUTRITION

**264,523**

PEOPLE TREATED FOR MODERATE ACUTE MALNUTRITION

**91,853**

HEALTH AND NUTRITION SESSIONS HELD

We work not only to treat acutely malnourished children through a community-based approach, but also to prevent malnutrition by addressing its underlying causes. Our technical expertise is internationally renowned, due to our almost 40 years of experience in countries with the highest “burdens” of hunger, and our contributions to developing revolutionary nutrition products and field testing treatment protocols that have become international best practice. We aim to increase the number of children worldwide who are treated for malnutrition and to reduce the number of children who are malnourished.



## FOOD SECURITY AND LIVELIHOODS

**2.6** MILLIONS PEOPLE REACHED

**336,545**

AGRICULTURE KITS DISTRIBUTED

**61,528**

TONS OF FOOD SUPPLIED

Hunger and malnutrition are often linked to extreme poverty and lack of access to available, sufficient, nutritious food. Action Against Hunger's food security and livelihoods programs aim to empower vulnerable communities to improve nutrition and access to food, income, and markets. For example, we train and build the capacity of small-scale farmers to increase production, and safely store and market their crops. In humanitarian emergencies, we provide cash transfers or food vouchers to help families in crisis buy food and support local markets, while also enabling them to make their own choices about their most urgent needs.



## MENTAL HEALTH AND CHILD CARE PRACTICES

**930,924**  
PEOPLE REACHED

**91,853**

AWARENESS RAISING ACTIVITIES

Our mental health and care practices help people in emergencies cope with and overcome trauma, distress, and anxiety, all of which can have an impact on the nutrition of mothers, infants, and young children. Our interventions are varied and tailored to each context, ranging from parental support to behavior change counseling.



## WATER, SANITATION AND HYGIENE

**5.8** MILLION PEOPLE  
REACHED

**1,385,196**

M<sup>3</sup> OF DRINKING WATER  
DISTRIBUTED

**50,716**

IMPROVED WATER POINTS

Waterborne diseases are one of the top killers of children under five and one of the major drivers of malnutrition. We are improving the health of vulnerable children and families around the world, and preventing needless child deaths, by working in partnership with communities to strengthen infrastructure and systems to provide safe water, sanitation, and proper hygiene.



## DISASTER RISK MANAGEMENT

**217,635**  
PEOPLE REACHED

Disaster risk management enables populations to prepare for and mitigate the impact of crises and also improves their resilience to future disasters.



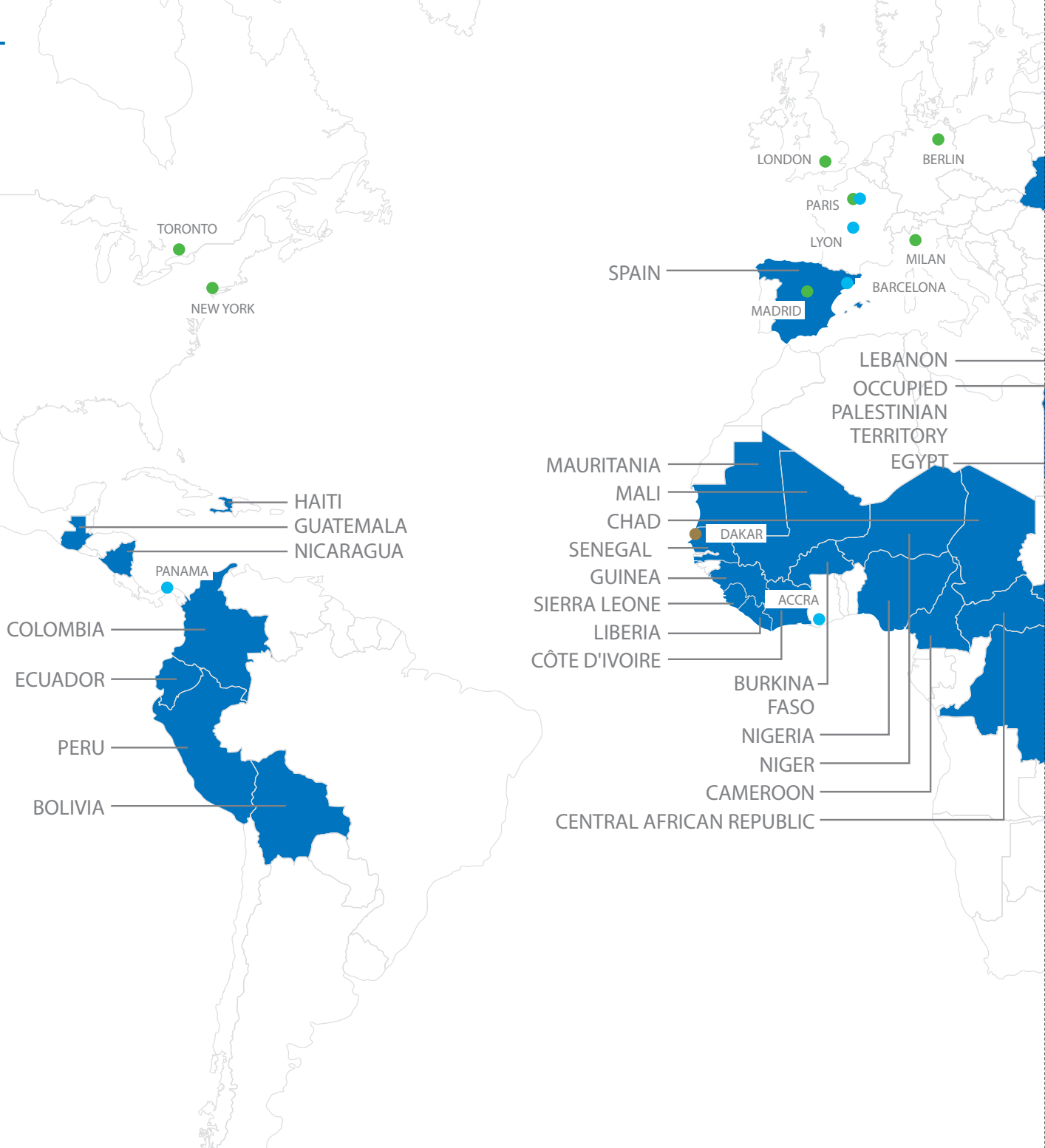
## ADVOCACY

We pursue humanitarian advocacy to support relevant humanitarian reform, and to uphold and reinforce humanitarian principles and the respect of humanitarian space and actors, especially in conflict-based emergencies. Our technical advocacy aims to change the way hunger is viewed and addressed and to create an enabling environment for nutrition security—globally and in our countries of operation. All our advocacy efforts involve representing the needs, challenges, and interests of the beneficiaries we serve, and ensuring their voices are heard and respected. We are also committed to advocacy to ensure the effective implementation of the United Nations' Sustainable Development Goals, especially those that aim to end hunger, ensure healthy lives, achieve gender equality, and ensure water, sanitation, and hygiene for all.



## RESEARCH

Research and analysis are our primary means of assessing and improving the efficiency, effectiveness, and sustainability of our interventions; of delivering quality results at scale; of responding better to the needs and vulnerabilities of communities; and of boosting our evidence-based advocacy approaches.



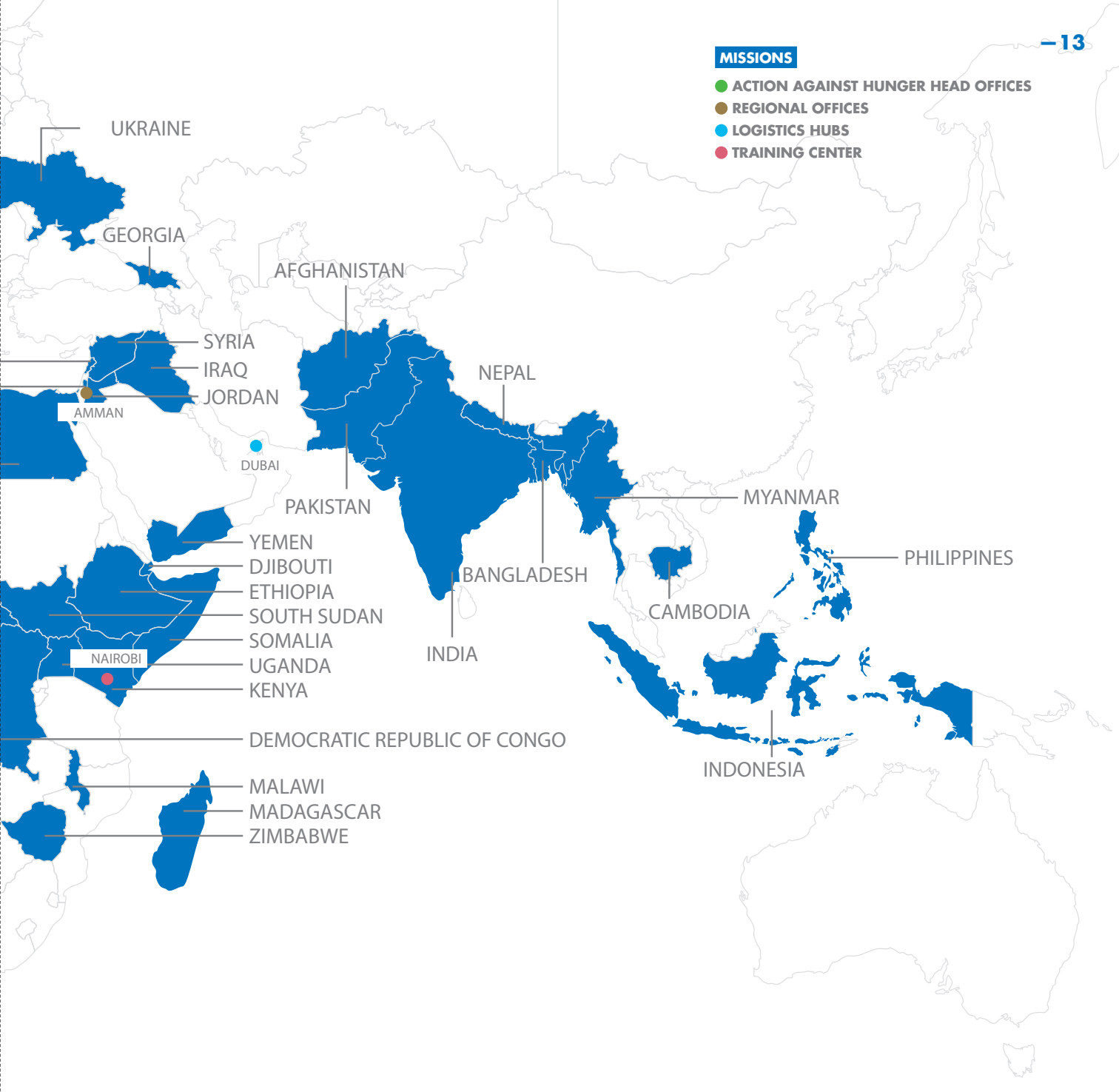
## ACTION AGAINST HUNGER

is a global humanitarian organization that takes decisive action against the causes and effects of hunger. We save the lives of malnourished children. We ensure everyone can access clean water, food, training, and health care. We enable entire communities to be free from hunger.

Our international network comprises 7,900 staff in 50 countries, and in seven headquarter offices across Canada, the United States, France, Spain, Italy, Germany, and the United Kingdom. Each Action Against Hunger headquarters is legally independent, but shares a common mandate, charter of principles, strategy, and areas of intervention. Action Against Hunger USA managed operations in eight countries in 2016: Cambodia, Democratic Republic of Congo, Haiti, Kenya, Nigeria, Pakistan, South Sudan, and Uganda.

**MISSIONS**

- ACTION AGAINST HUNGER HEAD OFFICES
- REGIONAL OFFICES
- LOGISTICS HUBS
- TRAINING CENTER



**IN 2016, OUR GLOBAL NETWORK SERVED 14.7 MILLION PEOPLE IN 50 COUNTRIES.**

# COUNTRIES

## AFRICA

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**18**

Burkina Faso  
Cameroon  
Central African  
Republic  
Chad

**22**

Côte d'Ivoire  
Democratic  
Republic of Congo  
Djibouti  
Egypt

**24**

Ethiopia  
Guinea

**26**

Kenya  
Liberia  
Madagascar  
Malawi

**30**

Mali  
Mauritania  
Niger  
Nigeria

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## MIDDLE EAST

**32**

Senegal  
Sierra Leone  
Somalia

**34**

South Sudan  
Uganda  
Zimbabwe

**38**

Iraq  
Jordan  
Lebanon  
Occupied  
Palestinian  
Territory

**40**

Syria  
Yemen

**44**

Afghanistan  
Bangladesh  
Cambodia  
India

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## ASIA

**46**

Indonesia  
Myanmar  
Nepal

**48**

Pakistan  
Philippines

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## CARIBBEAN & LATIN AMERICA

**52**

Bolivia  
Colombia  
Ecuador

**54**

Guatemala  
Haiti  
Nicaragua  
Peru

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## EUROPE

**58**

Georgia  
Spain  
Ukraine



# AFRICA

**18**

BURKINA FASO  
CAMEROON  
CENTRAL  
AFRICAN  
REPUBLIC  
CHAD

**30**

MALI  
MAURITANIA  
NIGER  
NIGERIA

**22**

CÔTE D'IVOIRE  
DEMOCRATIC  
REPUBLIC OF  
CONGO  
DJIBOUTI  
EGYPT

**32**

SENEGAL  
SIERRA LEONE  
SOMALIA

**24**

ETHIOPIA  
GUINEA

**34**

SOUTH SUDAN  
UGANDA  
ZIMBABWE

**26**

KENYA  
LIBERIA  
MADAGASCAR  
MALAWI







# BURKINA FASO

## LOCATION

Ouagadougou, Bogandé,  
Pama, Diapaga, Fada  
N'Gourma

## START OF THE MISSION

2008

## STAFF

182

## OPERATING VOLUME

\$5,314,580

In Burkina Faso, 57.3 percent of the country's population lives on less than \$1.25 a day. Malnutrition is the underlying cause of nearly half of all child deaths.\*

In 2016, we worked to strengthen local health systems to detect and treat malnutrition. Our teams assisted communities to improve their income and strengthen livelihoods.

\*State of the World's Children 2015, UNICEF

## PEOPLE REACHED

# 452,859



KEY TO OUR  
PROGRAMS



NUTRITION AND  
HEALTH



FOOD SECURITY  
AND LIVELIHOODS



WATER, SANITATION  
AND HYGIENE



MENTAL HEALTH  
AND CHILD CARE



DISASTER RISK  
MANAGEMENT



ADVOCACY

# CENTRAL AFRICAN REPUBLIC

## LOCATION

Bangui, Bossangoa, Bouar,  
Sibut, Bangassou

## START OF THE MISSION

2006

## STAFF

316

## OPERATING VOLUME

\$10,982,000

Since 2013, a series of conflicts in the Central African Republic contributed to an unprecedented humanitarian crisis. In 2016, more than 2.3 million people\*—half the population—required immediate humanitarian assistance, including 462,554 refugees and 450,000 internally displaced people.\*\* With the democratic election of a new president, prospects for peace have improved, but the situation remains very precarious.

In 2016, Action Against Hunger continued its programs to treat acutely malnourished children in 17 treatment units and three hospitals. We also provided psychosocial support to distressed patients and people suffering from psychological trauma as a

result of the conflict. Our food security programs helped vulnerable families generate income and provided food assistance. We built 70 water points, and 1,275 latrines to give communities better access to clean water and sanitation.

\* According to HRP (Humanitarian Response Plan)

\*\* According to UNHCR

## PEOPLE REACHED

# 229,780



# CAMEROON

**LOCATION**

Yaoundé, Batouri, Bertoua, Maroua

**START OF THE MISSION**

2014

**STAFF**

98

**OPERATING VOLUME**

\$4,701,130

Conflict in the Central African Republic —as well as the Boko Haram insurgency affecting the entire Lake Chad region— caused a massive influx of refugees into Cameroon. In 2016, there were more than 500,000 refugees and displaced people\* concentrated in the north of the country. 7.1 million people experienced food insecurity and an estimated 540,000 children suffered from severe acute malnutrition.

We delivered humanitarian assistance to support refugees and their host communities in the eastern part of the country, and provided longer-term

initiatives to help people recover their livelihoods. Our water, sanitation, and hygiene programs improved access to clean water and reduced the risk of waterborne diseases.

\*UNCHR Fact Sheet – January 2017, 2017 Displacement Tracking Matrix – IOM

**PEOPLE REACHED**  
**87,422**



**LOCATION**

N'Djamena, Mao, Moussoro, Baga Sola

**START OF THE MISSION**

1982

**STAFF**

262

**OPERATING VOLUME**

\$11,880,400

Chad suffers from high infant mortality rates, hunger, poor health infrastructure, political instability, conflict, and frequent natural disasters.

In 2016, in Greater Kanem, we launched primary healthcare programs for children under five as well as pregnant women and nursing mothers. In order to improve food security, we trained small-scale farmers and provided support for livestock herders to help them strengthen their livelihoods. We built water sources for villages and distributed hygiene kits to prevent

waterborne diseases. We also opened a new program in Baga Sola to provide clean water, sanitation, and hygiene for refugees and displaced people.

**PEOPLE REACHED**  
**419,699**



# CHAD





# CÔTE D'IVOIRE

## LOCATION

Abidjan, Yamoussoukro

## START OF THE MISSION

2002

## STAFF

60

## OPERATING VOLUME

\$1,489,420

After a decade of political and military crisis, Côte d'Ivoire has set the objective of becoming a middle-income country by 2020.

Despite great progress, rural populations remain vulnerable to entrenched poverty and 30 percent of children suffer from chronic malnutrition and stunting.

In 2016, we supported twelve community-based health centers in Abidjan. We provided free access to nutrition and health care for vulnerable children, pregnant women, and nursing mothers, and our teams promoted healthy care and

feeding practices for mothers and children in communities.

## PEOPLE REACHED

# 497,883



## LOCATION

Kinshasa, Kasai, Nord-Kivu,  
South-Kivu, Bandundu

## START OF THE MISSION

1996

## STAFF

134

## OPERATING VOLUME

\$7,263,130

From 1998 to 2002, Democratic Republic of Congo (DRC) was at the center of "Africa's World War," which resulted in the deaths of an estimated 5.4 million people from violence, hunger, and disease. In 2006, the country held its first multi-party presidential elections in 60 years.

However, hopes for stability gave way to volatility in the eastern provinces, fueled by conflict. As a result, DRC is enduring an entrenched, complex humanitarian crisis. An estimated 1.8 million people in the country have been displaced by conflict, an alarming 23 percent of children are acutely malnourished, and 70 percent of the population lacks adequate access to food.

In 2016, Action Against Hunger scaled up emergency nutrition programs and responded to 11 nutrition crises across the country. Throughout the year, we worked with the Ministry of Health to strengthen health systems. We trained health workers to improve

their ability to respond to nutrition crises, and we worked to integrate the diagnosis and treatment of acute malnutrition into primary health care services. In eastern DRC, Action Against Hunger worked to tackle the root causes of hunger and malnutrition among vulnerable communities affected by conflict. We built wells to give communities access to safe water and protect them from waterborne diseases, and we educated communities to improve their practice of safe hygiene. We also distributed essential food supplies, relief items, and emergency shelter to communities displaced by violence.

## PEOPLE REACHED

# 347,550



# DEMOCRATIC REPUBLIC OF CONGO

# DJIBOUTI

**LOCATION**

Dikhil, Obock, Tadjourah, Djibouti city (Balbala)

**START OF THE MISSION**

2011

**STAFF**

3

**OPERATING VOLUME**

\$1,435,990

In Djibouti, 34 percent of children suffer from moderate and severe stunting due to chronic malnutrition.

Lack of access to water and poor knowledge of hygiene contribute to malnutrition and frequent outbreaks of waterborne diseases, which are the top cause of death among children under five.

In the past year, we prioritized interventions to prevent malnutrition and provide clean water, sanitation, and hygiene.

We worked with the Ministry of Health on plans to integrate nutrition into health

programs and improved access to food and income among vulnerable pastoral communities.

**PEOPLE REACHED**

**6,154**



**LOCATION**

Cairo, Luxor

**START OF THE MISSION**

2015

**STAFF**

1

**OPERATING VOLUME**

\$143,229

Egypt's population has grown significantly, but its infrastructure and essential services have not expanded to meet the increasing demand.

People living in poverty are very vulnerable to sharp increases in food prices and food insecurity.

Action Against Hunger launched new programs in the desert regions of Egypt in 2016, starting with efforts to improve water, sanitation, and hygiene to prevent diarrheal diseases, a driver of malnutrition among children.

**PEOPLE REACHED**

**791**



# EGYPT

## ETHIOPIA

## LOCATION

Régions de Gambella,  
Oromiya, Amhara, Somali,  
SNNPR

## START OF THE MISSION

1985

## STAFF

557

## OPERATING VOLUME

\$17,833,000

The insufficient rains in 2015, exacerbated by the El Niño climate phenomenon, led to the worst drought in Ethiopia in recent decades. At the beginning of 2016, an estimated 10.2 million people were in need of emergency food assistance, and 2.1 million children and pregnant women were suffering from malnutrition.

Ethiopia hosts one of the largest refugee populations in Africa: the total number of asylum seekers and refugees, mainly from South Sudan and Somalia, exceeded 793,000 in December 2016.

In 2016, our teams strengthened the provision of aid to refugees in camps and borders.

Our programs prioritized the detection and treatment of malnutrition, as well as

nutritional and psychosocial support for pregnant women and nursing mothers. In response to nutrition emergencies, we supported the government's efforts to treat acute malnutrition in children under five years of age. Our teams also continued to offer programs to restore the livelihoods of vulnerable populations and strengthen their resilience to drought.

## PEOPLE REACHED

919,066



## LOCATION

Labe, Conakry

## START OF THE MISSION

1995

## STAFF

41

## OPERATING VOLUME

\$2,184,970

Guinea is deeply affected by poverty and food insecurity and is slowly overcoming the impact of the most massive outbreak of Ebola virus disease in its history. Malnutrition is one of the country's major causes of childhood illness and death.

Action Against Hunger provided nutrition and health programs to vulnerable populations, and worked to improve care and feeding practices.

## PEOPLE REACHED

264,124







## KENYA

**LOCATION**

Nairobi, West Pokot,  
Tana River, Isiolo

**START OF THE MISSION**

2002

**STAFF**

29

**OPERATING VOLUME**

\$2,109,220

Kenya is one of the strongest economies in Africa. It became a middle-income country in 2015, yet it continues to face major challenges due to its unequal distribution of wealth and the high poverty rates throughout the country.

In 2016, Action Against Hunger responded to an emergency caused by a major drought and strengthened the capacity of local health systems to screen and treat acutely malnourished children. We supported the Ministry of Health to scale up services in Isiolo County to treat acute malnutrition, and we also worked with local partners to improve nutrition services in Mandera

County. Action Against Hunger also trained and assisted local organizations and the county government in West Pokot to respond to a nutrition crises.

**PEOPLE REACHED**

# 217,934



## LIBERIA

**LOCATION**

Montserrado, Bomi, Grand  
Cape Mount

**START OF THE MISSION**

1990

**STAFF**

52

**OPERATING VOLUME**

\$3,161,950

In June 2016, the Ebola virus outbreak in Liberia officially ended, a major public health victory to which Action Against Hunger contributed through its water, sanitation, and hygiene interventions.

Liberia has suffered from chronic food insecurity for decades, despite economic progress. The Ebola epidemic highlighted weaknesses in the country's health system. With minimal resources, recovery has been very slow.

In 2016, Action Against Hunger helped communities rebuild their livelihoods, resume farming, and improve income in the wake of the devastating Ebola crisis.

We helped strengthen the capacity of the Ministry of Health to detect and

treat acute malnutrition, and established nine centers for treatment of acute malnutrition in Gbarpolu County. Our teams rehabilitated more than 90 latrines and 60 water points, focusing on schools and health centers. Overall, more than 50,000 people benefited from our water, sanitation, and hygiene activities.

**PEOPLE REACHED**

# 73,329



# MADAGASCAR

**LOCATION**

Antananarivo, Bongolava, Itasy, Betioky, Tuléar

**START OF THE MISSION**

2011

**STAFF**

114

**OPERATING VOLUME**

\$2,585,580

Madagascar is one of the poorest countries in the world: more than 70 percent of the population lives on less than \$1 a day. Political instability, vulnerability to natural disasters, and weak infrastructure contribute to poverty.

In 2016, malnutrition in some areas exceeded the emergency threshold. 850,000 people required humanitarian assistance and an additional 330,000 people experienced a food crisis.

Action Against Hunger supported local partners to strengthen health systems and improve coverage of treatment for malnu-

trition. In 2016, we launched emergency programs in the Grand Sud to address acute malnutrition and improve access to clean water.

**PEOPLE REACHED**

**44,689**



**LOCATION**

Luwani

**START OF THE MISSION**

2016

**STAFF**

73

**OPERATING VOLUME**

\$6,082,500

In Malawi, an estimated 6.5 million people required food assistance in 2016—an increase of 129 percent from 2015.

The 2016 food crisis highlighted the need for long-term interventions to strengthen the resilience of communities and to enable them to recover from frequent, severe climate shocks.

In 2016, we provided emergency assistance to families affected by extreme drought and crop failure.

**PEOPLE REACHED**

**334,918**



# MALAWI





## MALI

## LOCATION

Kayes, Gao, Bamako, Kita,  
Timbuktu

## START OF THE MISSION

1996

## STAFF

315

## OPERATING VOLUME

\$10,519,100

Conflict broke out in Mali in 2012, and security is still very fragile. The proliferation of armed groups and the impact of fighting has significantly increased the percentage of people living below the poverty line.

Conflicts, climate hazards, and poverty have increased food insecurity in the north of the country. Although 2016 was a very good year for crops, more than 2 million people suffered from hunger.

Action Against Hunger is providing treatment for malnourished children, and

meeting the urgent humanitarian needs of communities affected by conflict and climate hazards.

## PEOPLE REACHED

# 334,918



## MAURITANIA

## LOCATION

Sélibabi, Bassikounou,  
Nouakchott

## START OF THE MISSION

2007

## STAFF

221

## OPERATING VOLUME

\$9,167,300

Most people in rural Mauritania make their living as herders and small-scale farmers. Extreme changes in weather pattern, such as unpredictable rainfall and frequent drought, have eroded the resources and livelihoods of the most vulnerable, increasing food insecurity.

Additionally, conflicts in neighboring Mali have forced thousands of people to flee into Mauritania. By early 2016, according to UNHCR, more than 50,000 Malians had taken refuge in Mauritania. These refugees are in a state of extreme deprivation, with little access to food. We have scaled up nutrition, health, food security, and livelihoods programs

as well as water, sanitation, and hygiene initiatives in these border regions, most notably in the area of Hodh el Chargui.

## PEOPLE REACHED

# 155,969



# NIGER

**LOCATION**

Niamey, Tahoua, Maradi, Diffa

**START OF THE MISSION**

1997

**STAFF**

256

**OPERATING VOLUME**

\$9,418,980

In recent years, Niger has endured political instability as well as severe climate crises, including bouts of drought and irregular rainfall.

In addition, Niger remains one of the world's poorest counties. Recently, it has hosted refugees escaping conflicts in Mali and Nigeria, straining its local resources, particularly in Diffa, an area marked by chronic malnutrition and hunger.

Action Against Hunger is working to improve access to clean water, sanitation,

and hygiene, and meeting the humanitarian needs of the most vulnerable communities.

**PEOPLE REACHED**

**304,086**



# NIGERIA

**LOCATION**

Abuja, Jigawa State, Yob State, Borno State

**START OF THE MISSION**

2010

**STAFF**

344

**OPERATING VOLUME**

\$17,687,900

Lack of access to safe water and sanitation; rising food insecurity; the disruption of farming, other livelihoods, and basic services due to conflict; and poor knowledge of healthy feeding practices for infants and young children have contributed to high prevalence of malnutrition throughout northern Nigeria. Communities in the northeast remain devastated by the Boko Haram insurgency. Since 2009, the conflict has uprooted 2.1 million people and left 8.5 million in need of humanitarian assistance.

In July 2016, a state of emergency was declared in Borno State in the northeast in response to critical levels of malnutrition and an elevated risk of famine in inaccessible areas.

We launched new programs in Monguno and other newly accessible areas in Borno in

2016, meeting the needs of displaced people and host families with emergency food assistance; distributing emergency relief supplies; and building latrines and rehabilitating boreholes to provide sources of safe water. We also delivered emergency health and nutrition services to children under five, pregnant women, and nursing mothers.

**PEOPLE REACHED**

**3,195,504**



# SENEGAL

## LOCATION

Matam, Podor, Louga and Dakar

## START OF THE MISSION

2012

## STAFF

144

## OPERATING VOLUME

\$4,192,000

Senegal is one of the most stable countries in Africa and the second largest economic power in West Africa. Nevertheless, 46.7 percent of the population—more than six million people—live in poverty.

Malnutrition among children under five is a major public health problem in Senegal, and there is an increasing need for humanitarian aid. By 2016, populations in the north and east were affected by natural disasters such as drought, with prevalence of acute malnutrition exceeding the emergency threshold.

In 2016, Action Against Hunger supported the national health and nutrition

authorities to address the food crisis affecting communities in the northeast. At the same time, we worked to improve the people's resilience to hunger and the effects of climate hazards.

## PEOPLE REACHED

# 136,278



# SIERRA LEONE

## LOCATION

Freetown, Moyamba, Kambia

## START OF THE MISSION

1991

## STAFF

202

## OPERATING VOLUME

\$6,356,750

Sierra Leone remains one of the world's poorest countries. Its cities have grown rapidly, creating overcrowded urban slums vulnerable to acute malnutrition and diarrheal diseases. In recent years, the country was hit hard by the Ebola virus outbreak, with 14,122 confirmed cases of the disease and 3,955 deaths.\*

In January 2016, a few months after the end of the Ebola epidemic, Sierra Leone experienced a resurgence of the virus. Close to 50 percent of the population is food insecure, an increase of nearly five percent since 2010. Low agricultural productivity, poverty, and poor infrastructure for education, health, and water and sanitation services have contributed to malnutrition and hunger.

In 2016, to prevent the recurrence of Ebola and to reduce malnutrition, Action Against

Hunger rehabilitated water, sanitation, and hygiene facilities in government-funded hospitals and health centers. We also supported a water chlorination program that benefitted 700,000 people. We educated communities about healthcare and feeding practices for infants and young children, and we provided treatment to acutely malnourished children in 70 health units and 32 treatment centers.

\* Figures at 31 December 2015

## PEOPLE REACHED

# 373,487





# SOMALIA

## LOCATION

Coordination team based in Nairobi: El Barde, Hudur, Tieglow, Eyl, Garowe, Mogadiscio (on the periphery), Afgooye

## START OF THE MISSION

1992

## STAFF

161

## OPERATING VOLUME

\$5,957,410

In Somalia, 2016 was a year marked by major climatic shocks and failed rains, exacerbated by the El Niño phenomenon. More than five million people needed humanitarian assistance, including more than one million who were displaced; one million experiencing a food crisis; and 300,000 children under the age of five suffering from acute malnutrition.

Conflicts and climate shocks forced nearly 400,000 people to leave their rural communities and seek refuge in makeshift shelters in the capital of Mogadishu. Our rapid response team in Somalia, equipped to intervene within 72 hours, responded to 17 crises in 2016. Our outpatient and mobile clinics provided nutrition and health services to 84,000 malnourished children under five as well as pregnant women.

Our food security and livelihoods programs improved access to food and income for 75,000 vulnerable people who make a living from herding and farming and are highly sensitive to climate shocks. We also improved people's access to clean water and sanitation, and rehabilitated ten wells.

## PEOPLE REACHED

# 283,729



# SOUTH SUDAN

## LOCATION

Juba, Alek, Malualkon

## START OF THE MISSION

1985

## STAFF

220

## OPERATING VOLUME

\$10,215,800

The humanitarian crisis worsened throughout 2016, with a resurgence of violence in July that displaced huge numbers of people from their homes.

Action Against Hunger is meeting the urgent humanitarian needs of populations in Jonglei, Northern Bahr el Ghazal, and Warrap. In 2016, we reached more than 580,433 people with lifesaving water, sanitation, food, and nutrition programs, and worked to improve people's livelihoods to help them recover for the longer term.

Our multi-sector emergency team is responding on the frontlines of the widespread food crisis, supporting emergency assessments and lifesaving

humanitarian action where they are most needed. We added an additional multi-sector team in 2016 to meet the rising need for assistance among communities experiencing hunger. Our emergency surveillance team conducted rigorous nutrition assessments to quantify the prevalence of acute malnutrition among vulnerable populations.

## PEOPLE REACHED

# 580,433



## LOCATION

Kampala, Adjumani, Kaabong, Kiryandongo, Gulu, Nwoya, Amuru, Omoro, Yumbe

## START OF THE MISSION

1995

## STAFF

118

## OPERATING VOLUME

\$3,328,090

In July 2016, hunger and conflict in South Sudan caused huge numbers of people to flee across the border into Uganda, in part because of the government's "open-border" policy that welcomes refugees.

Uganda currently hosts an estimated 1,000,000 South Sudanese refugees. In 2016, Bidi Bidi in the Yumbe district became the largest refugee settlement in the world. We launched an immediate emergency response program in Bidi Bidi and nearby Adjumani to respond to the humanitarian needs of refugees in the short term and the longer term. In partnership with UNHCR and the government, in host communities and in the camps, we support health centers to prevent, diagnose, and treat acute mal-

nutrition, and we educate mothers and caregivers about healthy care and feeding practices. We also ensure that refugees and host communities have access to safe drinking water and sanitation. In Uganda's arid Karamoja Region, we partnered with farmers and pastoral communities to improve their access to food and income and build their resilience to hunger.

## PEOPLE REACHED

# 244,568



# UGANDA

# ZIMBABWE

**LOCATION**

Harare, Masvingo, Manicaland

**START OF THE MISSION**

2002

**STAFF**

13

**OPERATING VOLUME**

\$438,696

Severe drought, caused by the El Niño climate phenomenon, has seriously eroded the food security and livelihoods of vulnerable communities in Zimbabwe. A state of emergency was declared in February 2016, when an estimated 2.8 million people experienced acute hunger.

In 2016, in partnership with the University of Zimbabwe, we launched a research project which aims to reduce toxins in corn. We also launched two emergency programs to provide food assistance and clean water to communities affected by drought.

These figures increased during the year: in the autumn, an estimated 4.1 million people faced a food crisis. The impact of the drought on water sources has also been significant.

In October 2016, authorities issued a cholera and typhoid alert in Harare and other cities.

**PEOPLE REACHED**

# 5,419



# MIDDLE EAST

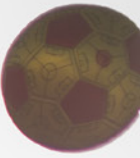


**38**

IRAQ  
JORDAN  
LEBANON  
OCCUPIED  
PALESTINIAN  
TERRITORY

**40**

SYRIA  
YEMEN



**NEW STORE**  
Clothing & Sports Wear

# IRAQ

## LOCATION

Erbil, Dohuk, Ninewah,  
Diyala, Mossoul

## START OF THE MISSION

2013

## STAFF

237

## OPERATING VOLUME

\$12,319,800

Conflict between Kurdish and jihadi forces of the Islamic State have led to displacement of hundreds of thousands of people. The launch of military operations in October 2016 to take back Mosul deepened the humanitarian crisis. By the end of 2016, an estimated 3.1 million people were displaced by conflict and 11 million people required humanitarian assistance in Iraq.

We helped meet basic survival needs of Syrian refugees, internally displaced people, and host communities in Iraq. Our programs prioritized support for food assistance and livelihoods, including the distribution of food rations, coupons, and cash transfers.

We delivered supplies of clean water, improved sanitation and hygiene by building and repairing water sources and latrines. Our teams also provided displaced people with mental health “first aid” to help them cope with trauma.

## PEOPLE REACHED

# 479,441



KEY TO OUR  
PROGRAMS



NUTRITION AND  
HEALTH



FOOD SECURITY  
AND LIVELIHOODS



WATER, SANITATION  
AND HYGIENE



MENTAL HEALTH  
AND CHILD CARE



DISASTER RISK  
MANAGEMENT



ADVOCACY

# JORDAN

## LOCATION

Irbid, Azraq,  
Ruwaished

## START OF THE MISSION

2013

## STAFF

97

## OPERATING VOLUME

\$4,611,150

A recent influx of refugees, particularly from Syria, has exacerbated Jordan's structural weaknesses. Jordan hosts an estimated 650,000 refugees from Syria, 15 percent of whom live in camps. Only 25 percent of Syrian refugees living in host communities receive regular assistance and 86 percent lack adequate access to food.

Action Against Hunger improved people's resilience to hunger within refugee camps. We launched programs in three new

areas in 2016 to assist refugees, improve sanitation, and strengthen infrastructure in local hospitals.

\*Figures 2015

## PEOPLE REACHED

# 124,808



# LEBANON

**LOCATION**

Beirut, Zahlé,  
Tyr

**START OF THE MISSION**

2006

**STAFF**

135

**OPERATING VOLUME**

\$8,367,600

More than five million Syrian refugees have fled their country, risking their lives to find safety. Lebanon has received 1.5 million refugees from Syria and 280,000 refugees of Palestine origin: a total number of refugees equal to one quarter of Lebanon's population.

52 percent of Palestinian refugees and ten percent of Lebanese people live under the extreme poverty line.

In 2016, Action Against Hunger improved food security, livelihoods, and access to water for the most vulnerable refugees and local populations.

**PEOPLE REACHED**

**241,860**



**LOCATION**

Gaza, Hebron, Jerusalem

**START OF THE MISSION**

2002

**STAFF**

56

**OPERATING VOLUME**

\$6,714,890

The situation in the Gaza Strip has been deteriorating since the beginning of the war in 2014. At the same time, after ten years of embargo, the area has little access to natural resources, basic services, or income opportunities.

The unemployment rate is one of the highest in the world. In the West Bank, populations have severe restrictions and limited access to water, adequate housing, or means of earning a living. In 2016, Action Against Hunger prioritized

programs to provide people with safe water, sanitation, and hygiene, as well as food assistance.

**PEOPLE REACHED**

**416,301**



# OCCUPIED PALESTINIAN TERRITORY

# SYRIA

## LOCATION

Damas,  
Hassaké

## START OF THE MISSION

2008

## STAFF

36

## OPERATING VOLUME

\$5,851,510

For the past six years, civil conflict has devastated the civilian population: 13.5 million people in Syria need humanitarian assistance. Of these, 4.9 million are refugees and 6.6 million are internally displaced people.

Syria is one of the most severe and complex humanitarian crises in the world today. Basic services and basic means of livelihood are limited. In 2016, Action Against Hunger delivered assistance to extremely vulnerable people in highly

sensitive, insecure areas such as Aleppo and Hassaké. We provided displaced populations with clean water, improved sanitation, and helped people generate income.

## PEOPLE REACHED

# 1,761,304



## LOCATION

Hajjah, Hodeida, Abyan, Lahj

## START OF THE MISSION

2012

## STAFF

210

## OPERATING VOLUME

\$8,209,350

Yemen is experiencing the world's worst humanitarian crisis, triggered by the Houthis insurgency and major military operations launched in March 2015 by Saudi Arabia (and supported by an international coalition). Fighting is preventing assistance from reaching huge numbers of people in need: 18.8 million people require humanitarian assistance, 14 million are food insecure, and 4.5 million are malnourished.

In 2016, we extended our multi-sector emergency program to the regions of Hodeida, Hajjah, Abyan, and Lahj. We met the urgent humanitarian needs of communities affected by conflict, and prioritized programs to treat acutely malnourished children and provide people with emergency food assistance.

We improved people's access to clean water and improved sanitation and hygiene by rehabilitating water sources and latrines. In 2016, we responded to a major cholera epidemic: in collaboration with local authorities, we opened a cholera treatment center and launched prevention activities that benefitted 32,000 people in Hodeidah.

## PEOPLE REACHED

# 212,159

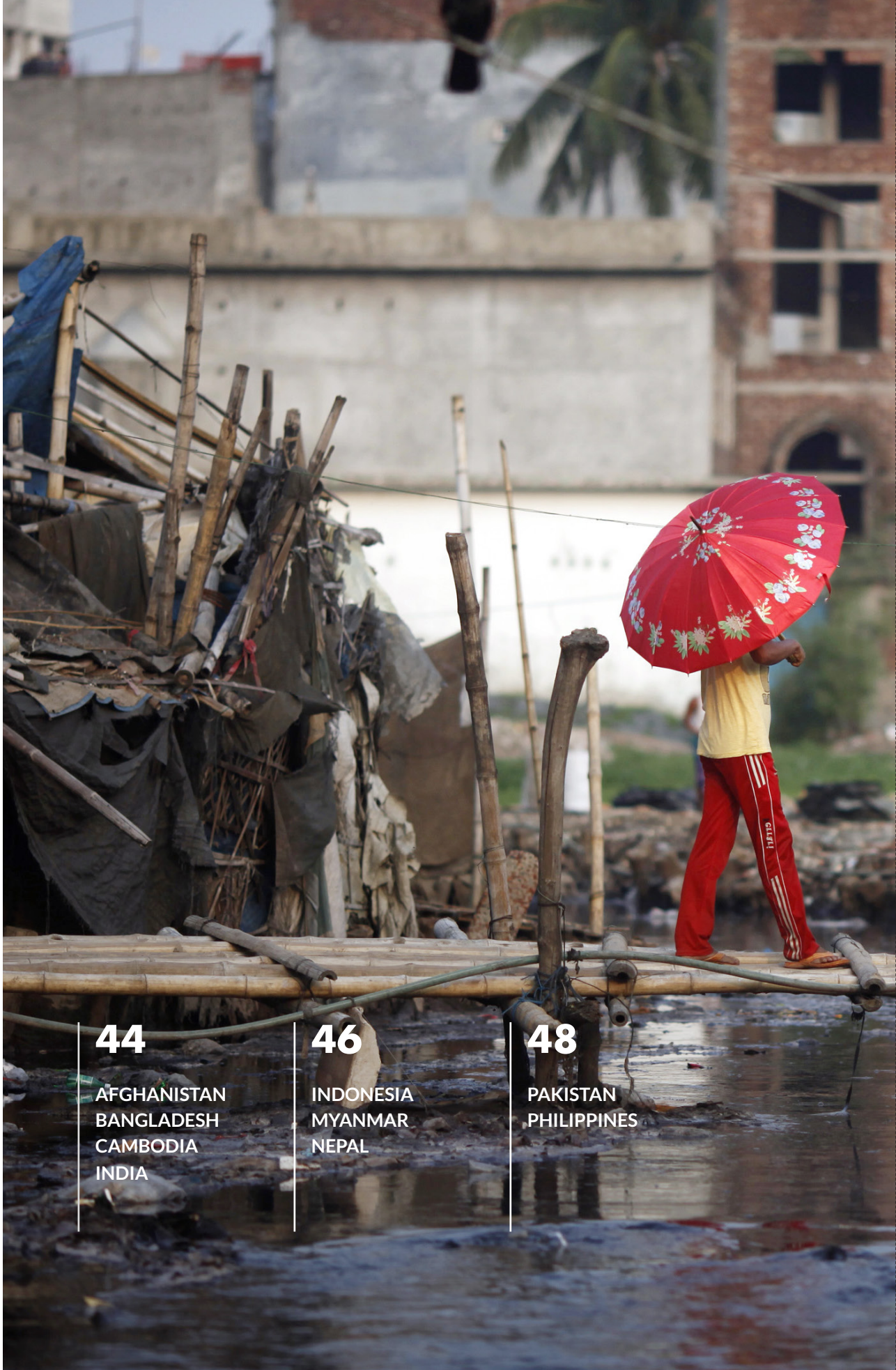


# YEMEN





# ASIA



44

AFGHANISTAN  
BANGLADESH  
CAMBODIA  
INDIA

46

INDONESIA  
MYANMAR  
NEPAL

48

PAKISTAN  
PHILIPPINES



# AFGHANISTAN

## LOCATION

Kabul, Balkh, Samangân,  
Ghor, Helmand

## START OF THE MISSION

1995

## STAFF

275

## OPERATING VOLUME

\$5,488,200

In 2016, armed conflicts in Afghanistan escalated.

Nearly 530,000 people were displaced and 614,000 Afghan refugees returned to their home country from Pakistan. Overall, 9.3 million people were in need of humanitarian assistance in 2016, and one million children were malnourished. After a violent earthquake in October 2015, the province of Badakhchan is struggling to rebuild.

Our programs improved nutrition, health, water, sanitation, hygiene, food security, and livelihoods among the most vulnerable people. In Kabul, we rehabilitated water

systems and educated the public about hygiene and nutrition issues. We also set up mobile clinics to treat acutely malnourished children under five years of age.

## PEOPLE REACHED

# 142,847



KEY TO OUR  
PROGRAMS



NUTRITION AND  
HEALTH



FOOD SECURITY  
AND LIVELIHOODS



WATER, SANITATION  
AND HYGIENE



MENTAL HEALTH  
AND CHILD CARE



DISASTER RISK  
MANAGEMENT



ADVOCACY

# BANGLADESH

## LOCATION

Dhaka, Sirajganj, Cox's Bazar,  
Satkhira, Barguna

## START OF THE MISSION

2007

## STAFF

228

## OPERATING VOLUME

\$6,140,850

In 2015, Bangladesh became a lower middle-income country. Despite this, 31.5 percent of the population still live below the poverty line.

Bangladesh is one of the most vulnerable countries in the world to climate disasters: it suffers, on average, eight per year. Bangladesh also hosts Rohingya refugees who have fled conflict in Myanmar. In 2016, 470,000 people were displaced and nearly four million were affected by torrential rain and landslides.

In 2016, Action Against Hunger responded to three major emergencies in Bangladesh: Cyclone Roanu; flooding in the northwest; and the influx of refugees into the country from Myanmar. In partnership with various local and international organizations, we

provided programs to prevent and treat acute malnutrition among children. We also provided humanitarian assistance to refugees in official camps and in makeshift settlements, working to improve nutrition and health; provide mental health “first aid”; educate parents about healthy care and feeding practices for young children; and provide safe water and sanitation.

## PEOPLE REACHED

# 298,412



# CAMBODIA

**LOCATION**

Phnom Penh,  
Preah Vihear

**START OF THE MISSION**

2013

**STAFF**

26

**OPERATING VOLUME**

\$697,842

In some regions of Cambodia, malnutrition stunts the growth of nearly 44 percent of children. In Preah Vihear, our programs aim to prevent malnutrition and improve people's resilience to hunger. Our interventions deliver sustainable solutions that put communities in the driver's seat, equipping them with vital skills, partnerships, and tools to fight malnutrition.

In 2016, we completed a "Nutrition Causal Analysis" and a "Participatory and Capacity Vulnerability Assessment" in Choam Khsant district in Preah Vihear. The findings from these two assessments formed the basis for an ongoing three-year program in Cambodia targeting the key drivers of malnutrition, which include inadequate sanitation and poor knowledge of proper care and feeding practices for infants and children under five.

Through an innovative partnership with Google, we have developed two interactive digital games—mobile applications uploaded onto special tablets—which our teams and community partners use to prevent malnutrition by educating children, mothers, and other caregivers on healthy diets, nutrition, sanitation, and hygiene.

**PEOPLE REACHED**

11,142



# INDIA

**LOCATION**

New Delhi, Rajasthan,  
Madhya Pradesh, Mumbai,  
Maharashtra

**START OF THE MISSION**

2010

**STAFF**

81

**OPERATING VOLUME**

\$719,308

With a population of 1.2 billion, high life expectancy, high literacy rates, and improved health conditions, India is now the fourth largest economy in the world.

However, in some very poor regions such as Uttar Pradesh, which has as many inhabitants as Brazil, maternal and infant mortality rates are comparable to those of the world's poorest countries. Of the 165 million children under five years of age in the world with stunted growth, nearly 60 million live in India. With our operational partner, the Fight Hunger Foundation, we continued our programs in the states of Rajasthan, Madhya Pradesh, and Maharashtra. To significantly combat malnutrition, thousands of children have been diagnosed and, when necessary, treated for acute malnutrition. At the same time, we have distributed hygiene kits

and implemented prevention projects and programs to strengthen the skills of local health workers. We also launched advocacy campaigns to influence public opinion and ensure that malnutrition remains on the government's agenda.

**PEOPLE REACHED**

58,179



# INDONESIA

## LOCATION

Jakarta, provinces Nusa Tenggara Timur and Aceh

## START OF THE MISSION

1998

## STAFF

31

## OPERATING VOLUME

\$738,919

Despite very strong economic growth in recent years, poverty, corruption, and lack of infrastructure remain issues in the most remote regions of Indonesia.

The El Niño phenomenon regularly causes periods of drought in some areas. Last year, the Nusa Tenggara Timur province in the east suffered a 50 percent decline in available water, resulting in poor harvests and epidemics of diarrhea.

In 2016, we worked with the Indonesian Ministry of Health to implement a Community-based Management of Acute Malnutrition program. Screening, admission, and treatment of severe acute malnutrition are integral to the project.

To address the water crisis in the east and in areas affected by El Niño, our field teams launched an emergency response that included the distribution of hygiene kits, water, and filters. Lastly, we concluded a multi-sector project after reinforcing food security and livelihoods for rural populations in two villages.

## PEOPLE REACHED

# 25,520



# MYANMAR

## LOCATION

Yangon, State of Kayah, State of Rakhine

## START OF THE MISSION

1994

## STAFF

595

## OPERATING VOLUME

\$8,093,710

In transition since it opened, gradually, to foreign investment recently, Myanmar remains fragile. Conflicts have displaced large numbers of people.

The country is vulnerable to natural disasters such as cyclones, tsunamis, and floods, and it has also been affected by El Niño. In 2016, we prioritized preventing and treating acute malnutrition in children under five as well as among pregnant women and nursing mothers in Rakhine State. Our disaster risk management programs aimed to minimize the impact

of natural disasters on the coastal communities in Sittwe. In Kayah State, our teams helped improve the food security of vulnerable communities.

## PEOPLE REACHED

# 84,084



**LOCATION**

Kathmandu, Saptari,  
Makwanpur, Rasuwa,  
Nuwakot

**START OF THE MISSION**

2011

**STAFF**

84

**OPERATING VOLUME**

\$4,138,010

# NEPAL

Nepal is recovering from the devastating earthquake in April 2015 that killed 9,000 people and injured 100,000 others. Several regions suffer from poverty, food insecurity, and malnutrition.

In mountainous areas, the poverty rate is 42.3 percent, much higher than in urban areas, and there are high rates of stunted growth from chronic malnutrition among children under five. However, relative political stability and the adoption of a new constitution are encouraging.

In 2016, we continued our work to improve nutrition and health among children in Saptari district.

In partnership with four local organizations, we assisted communities still recovering from the 2015 earthquake, providing shelter; water, sanitation and hygiene; and psychosocial support. In addition, we remain part of a multi-stakeholder consortium in six districts to prevent malnutrition and build the resilience of vulnerable communities.

**PEOPLE REACHED**

# 188,418



# PAKISTAN

## LOCATION

Islamabad, Dadu, Ghotki, Khairpur, Matiari

## START OF THE MISSION

2005

## STAFF

365

## OPERATING VOLUME

\$7,912,330

Conflict, high prevalence of malnutrition, and displacement of populations as a result of disaster and violence remain persistent challenges in Pakistan.

In partnership with the European Union and the Ministry of Health, we have completed a four-year program in Sindh aimed at improving the nutrition of children under the age of five as well as of pregnant women and nursing mothers. We worked with 41 union councils to provide treatment for acutely malnourished children, and we trained health workers and strengthened the capacity of local health centers. Today, district health authorities have taken over the program. In Khyber Pakhtunkhwa, we worked to improve people's resilience to

disasters, and we targeted the root causes of hunger through integrated programs in food security, water and sanitation, and nutrition. Our research programs studied the effectiveness of cash transfers and water and sanitation interventions on reducing the prevalence of malnutrition.

## PEOPLE REACHED

# 395,359



# PHILIPPINES

## LOCATION

Manila, Zamboanga, Cotabato, Cataduanes and Tuguegarao Masbate, Tandag

## START OF THE MISSION

2000

## STAFF

81

## OPERATING VOLUME

\$3,161,160

For several years, the Philippines has suffered the impact of armed conflict between government forces and various separatist groups. In Mindanao, the city most affected by this conflict, thousands of displaced people require humanitarian assistance.

Although the government and the Moro Islamic Liberation Front managed to restore peace four years ago, affected communities remain vulnerable and without access to some basic services.

The Philippines experiences natural disasters such as typhoons, storms, floods, tsunamis, earthquakes, volcanic

eruptions, landslides, and drought.

In 2016, Action Against Hunger provided communities with sustainable clean water, sanitation, and hygiene. We also improved people's access to food and income.

## PEOPLE REACHED

# 71,541







# CARIBBEAN & LATIN AMERICA

**52**

BOLIVIA  
COLOMBIA  
ECUADOR

**54**

GUATEMALA  
HAITI  
NICARAGUA  
PERU





# BOLIVIA

## LOCATION

Camiri, La Paz, Beni,  
Cochabamba, Potosí

## START OF THE MISSION

2000

## STAFF

8

## OPERATING VOLUME

\$705,985

In Bolivia, where indigenous people account for two-thirds of the population, efforts to reduce poverty and inequality have stalled.

In early 2016, the government approved a four-year plan to reduce extreme poverty.

In 2016, Action Against Hunger improved access to income and food for people living in poverty in Beni district. We also worked to prevent chronic undernutrition

and stunting among children in Potosí and Cochabamba.

## PEOPLE REACHED

# 23,840



KEY TO OUR  
PROGRAMS



NUTRITION AND  
HEALTH



FOOD SECURITY  
AND LIVELIHOODS



WATER, SANITATION  
AND HYGIENE



MENTAL HEALTH  
AND CHILD CARE



DISASTER RISK  
MANAGEMENT



ADVOCACY

# COLOMBIA

## LOCATION

Bogota, La Guajira, Nariño,  
Putumayo, Córdoba

## START OF THE MISSION

1998

## STAFF

57

## OPERATING VOLUME

\$3,499,990

After enduring fifty years of civil conflict, Colombia approached reaching a peace agreement in 2016.

Nevertheless, today, 4.9 million people require humanitarian aid and seven million individuals remain in exile due to the violence. Colombia has one of the highest numbers of displaced people in the world.

The government has declared that it will take ten years to repair the damage the conflict caused to infrastructure, social services, and the economy.

In 2016, Action Against Hunger prioritized programs to improve food security and livelihoods among communities in rural, landlocked regions.

## PEOPLE REACHED

# 57,968



**LOCATION**  
Esmeraldas

**START OF THE MISSION**  
2016

**STAFF**  
—

**OPERATING VOLUME**  
\$1,041,880

# ECUADOR

The number of people living in poverty in Ecuador has decreased from 44.6 percent to 22.5 percent in the last 10 years. However, despite relatively low rates of unemployment throughout the country, rural communities and indigenous peoples remain vulnerable to hunger.

In April 2016, the regions of Esmeraldas and Manabi were hit by a 7.8 magnitude earthquake, displacing more than 80,000 people.

**PEOPLE REACHED**  
**59,942**



# GUATEMALA

## LOCATION

Zacapa, Chiquimula, Jutiapa,  
El Progreso, Escuintla,  
Guatemala

## START OF THE MISSION

1996

## STAFF

13

## OPERATING VOLUME

\$1,231,910

Guatemala has made significant progress in reducing acute malnutrition among children under five, and in 2016, the rate of infant mortality decreased from eight percent to less than three percent.

In 2014 and 2015, the country experienced long periods of widespread, severe drought that caused food insecurity among vulnerable rural communities that depend on farming for survival.

In 2016, Action Against Hunger built water sources and improved sanitation

and hygiene to target underlying causes of hunger and malnutrition.

## PEOPLE REACHED

# 16,871



## LOCATION

Port-au-Prince, Gonaïves,  
Bombardopolis, Port-de-Paix

## START OF THE MISSION

1985

## STAFF

460

## OPERATING VOLUME

\$14,562,400

In October 2016, Hurricane Matthew struck Haiti, destroying crops and homes and killing nearly 600 people. In 2016, 1.5 million people experienced a food crisis as a result of the disaster, and 220,000 were displaced from their homes.

In 2016, Action Against Hunger provided safety nets such as cash transfers to improve resilience and access to food and income for vulnerable people through a program called "Kore Lavi," which we implemented with international partners.

We also improved the livelihoods of 90,000 people affected by Hurricane Matthew through food vouchers and cash transfers. Our nutrition and health

programs benefitted 97,000 pregnant women, nursing mothers, and children under the age of five. In response to an outbreak of cholera, we launched emergency programs to contain the outbreak and prevent it from spreading by delivering safe water and promoting sanitation and hygiene.

## PEOPLE REACHED

# 431,919



# HAITI

# NICARAGUA

**LOCATION**

Somoto, Managua

**START OF THE MISSION**

1996

**STAFF**

5

**OPERATING VOLUME**

\$240,636

Nicaragua is making great strides to reduce the number of people in the country living below the poverty line.

In the last four years, harvests and food production have been poor because of changing weather patterns. Chronic malnutrition affects more than 22 percent of children, according to UNICEF data.

In 2016, Action Against Hunger prioritized programs to improve food security and income opportunities, especially for young people, among the poorest communities.

**PEOPLE REACHED**

**3,594**



**LOCATION**

Huánuco, Huanta, Lima, Ajoyani

**START OF THE MISSION**

2007

**STAFF**

8

**OPERATING VOLUME**

\$130,026

Over the past 25 years, Peru has made great strides in reducing poverty, hunger, and inequality.

About four million Peruvians have emerged from extreme poverty, and the number of children under the age of five suffering from chronic malnutrition has decreased by one million.

The El Niño phenomenon has affected crop yields and food security among rural and poor populations.

In 2016, Action Against Hunger prioritized programs to improve nutrition, income, and food among rural and indigenous communities in need.

**PEOPLE REACHED**

**4,187**



# PERU

# EUROPE



58

GEORGIA  
SPAIN  
UKRAINE





# GEORGIA

## LOCATION

Gali, Tbilissi and Sukhumi

## START OF THE MISSION

1994

## STAFF

33

## OPERATING VOLUME

\$2,178,610

In Georgia, prolonged tensions and unresolved regional political disputes have weakened the economy and exacerbated divisions between populations.

In 2016, Action Against Hunger improved access to income and jobs for vulnerable people.

## PEOPLE REACHED

# 2,754



KEY TO OUR PROGRAMS



NUTRITION AND HEALTH



FOOD SECURITY AND LIVELIHOODS



WATER, SANITATION AND HYGIENE



MENTAL HEALTH AND CHILD CARE



DISASTER RISK MANAGEMENT



ADVOCACY

## LOCATION

Madrid, Pamplona, Barcelona, Zaragoza, Castellón, Murcia, Seville, Malaga, Toledo, Cáceres and La Coruña

## START OF THE MISSION

2013

## STAFF

59

## OPERATING VOLUME

\$3,311,180

Despite a 10 percent drop in the unemployment rate in 2016, more than four million remained jobless. Lack of employment opportunities remains a major factor affecting the economy in Spain.

For the past three years, Action Against Hunger has been working to improve access to income and provide economic empowerment to people facing jobless-

ness and poverty.

In 2016, we helped people at risk of being excluded from the job market to improve their job skills.

## PEOPLE REACHED

# 2,281



# SPAIN

# UKRAINE

**LOCATION**

Kiev, Severodonetsk

**START OF THE MISSION**

2014

**STAFF**

30

**OPERATING VOLUME**

\$1,870,430

Three years after the beginning of a conflict in eastern Ukraine, 3.8 million require humanitarian assistance. Fighting has disrupted basic services and has prevented humanitarian organizations from delivering help to people in crisis.

Shortages of water and medicine are daily challenges threatening the health of children, the elderly, and people with chronic illnesses. In 2016, Action Against Hunger provided distributions of emergency cash to the most vulnerable people to cover their urgent monthly needs for food, medicines, and hygiene products. Action Against Hunger also provided access to safe water and improved sanitation and hygiene in

communities where water and heating systems were damaged by the conflict. Our psychologists and social workers provided mental health support for people who experienced trauma. Action Against Hunger and partners also advocated for all parties to the conflict to uphold and respect their obligations to international humanitarian law.

**PEOPLE REACHED**

# 28,150



# ACTION AGAINST HUNGER USA FINANCIAL STATEMENTS

## STATEMENT OF FINANCIAL POSITION

### ASSETS

|  | 2016                | 2015                |
|--|---------------------|---------------------|
| Cash and cash equivalents: Headquarters (Note 2)       | \$5,973,494         | \$6,451,456         |
| Cash and cash equivalents: Field offices               | \$522,657           | \$566,035           |
| Total cash and cash equivalents                        | \$6,496,151         | \$7,017,491         |
| Grants receivable (Note 3)                             | \$44,068,676        | \$39,928,523        |
| Travel advances and other receivables                  | \$1,354,015         | \$1,414,956         |
| Prepaid expenses                                       | \$198,889           | \$306,889           |
| Program advances to network (Note 4)                   | \$775,491           | \$1,364,973         |
| Total current assets                                   | \$52,893,222        | \$50,032,832        |
| Furniture, equipment, vehicles, leasehold improvements | \$1,576,620         | \$1,664,633         |
| Net other assets (note 5)                              |                     |                     |
| Grants receivable, net of current portion              | \$4,244,558         | \$8,000,315         |
| Right of use asset                                     | \$9,759,393         | \$10,456,492        |
| Deposits   | \$2,250             | —                   |
| Total other assets                                     | \$15,582,821        | \$20,121,440        |
| <b>TOTAL ASSETS</b>                                    | <b>\$68,476,043</b> | <b>\$70,154,272</b> |

### LIABILITIES AND NET ASSETS

#### CURRENT LIABILITIES

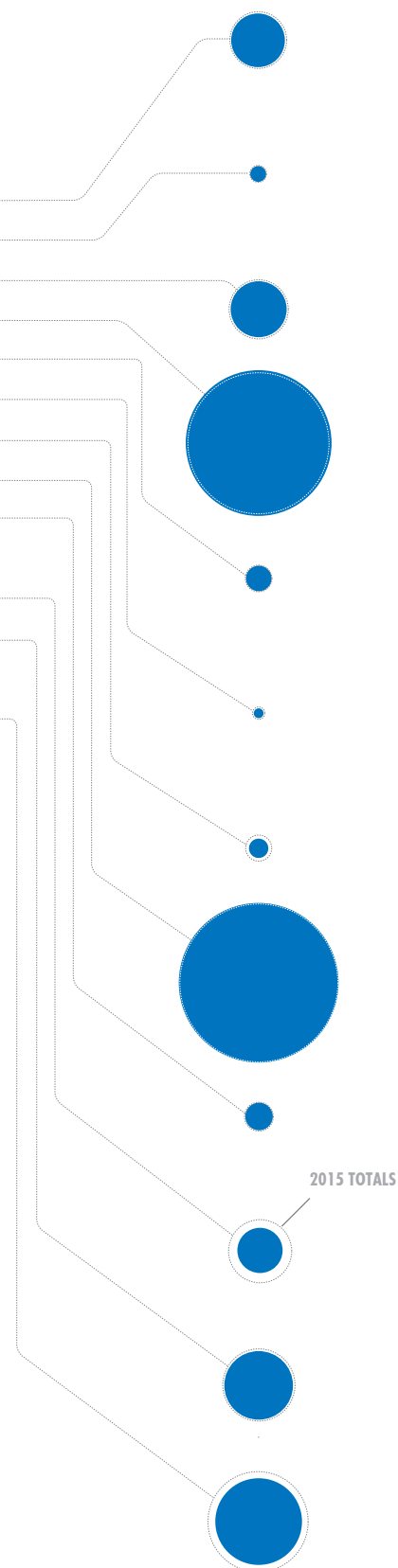
|                                       | 2016        | 2015        |
|---------------------------------------|-------------|-------------|
| Accounts payable and accrued expenses | \$1,891,881 | \$1,415,015 |
| Provision for unanticipated losses    | \$692,579   | \$788,548   |
| Lease incentive liability             | \$68,130    | \$68,130    |
| Due to network                        | \$1,939,662 | \$2,786,696 |
| Total current liabilities             | \$4,592,252 | \$5,058,388 |

#### LONG TERM LIABILITIES

|                             |              |              |
|-----------------------------|--------------|--------------|
| Deferred rent               | \$435,561    | \$290,458    |
| Lease incentive liability   | \$885,687    | \$953,814    |
| Lease liability             | \$9,759,392  | \$10,456,492 |
| Total long-term liabilities | \$9,892,526  | \$9,892,526  |
| Total liabilities           | \$15,672,889 | \$16,759,152 |

#### NET ASSETS

|   |                     |                     |
|---|---------------------|---------------------|
| Unrestricted: Undesignated              | \$3,619,727         | \$3,349,506         |
| Unrestricted: Designated                | \$760,000           | \$760,000           |
| Total unrestricted net assets           | \$4,379,727         | \$4,109,506         |
| Temporarily restricted                  | \$48,423,427        | \$49,285,614        |
| Total net assets                        | \$52,803,154        | \$53,395,120        |
| <b>TOTAL LIABILITIES AND NET ASSETS</b> | <b>\$68,476,043</b> | <b>\$70,154,272</b> |

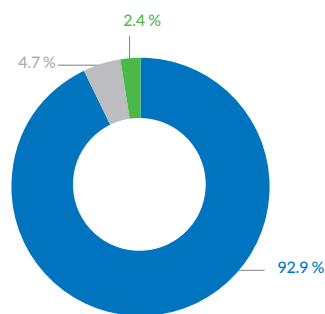


**STATEMENT OF ACTIVITIES 2016**

| REVENUE AND SUPPORT                                  | UNRESTRICTED        | TEMPORARILY RESTRICTED | TOTAL               |
|--|---------------------|------------------------|---------------------|
| Contributions  | \$7,368,201         | \$120,028              | \$7,488,229         |
| Grants (Notes 7 and 14):                             |                     |                        |                     |
| U.S. Government                                      | —                   | \$20,713,843           | \$20,713,843        |
| Non-U.S. Government                                  | —                   | \$38,043,401           | \$38,043,401        |
| In-kind contributions (Note 10)                      | \$3,067,299         | —                      | \$3,067,299         |
| Interest   | \$378               | —                      | \$378               |
| Other  | \$45,859            | —                      | \$45,859            |
| Net assets released from donor restrictions (Note 8) | \$56,499,012        | (\$56,499,012)         | —                   |
| <b>TOTAL REVENUE AND SUPPORT</b>                     | <b>\$66,980,749</b> | <b>\$2,378,260</b>     | <b>\$69,359,009</b> |



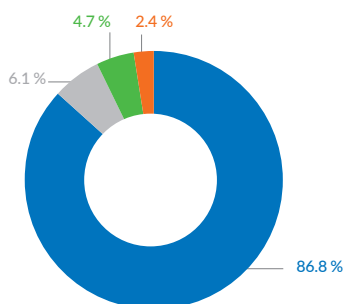
**TOTAL EXPENSES FOR 2016**



- Programs
- Management and General
- Fundraising

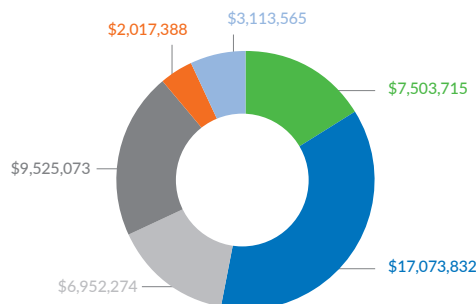
**HOW WE USED OUR RESOURCES**

**\$65,880,517** Total Expenses



- Program Services
- Program Support
- Management and general
- Fundraising

**WHERE WE USED OUR RESOURCES**



- Pakistan
- Nigeria
- Democratic Republic of Congo
- South Sudan
- Kenya
- Uganda

# GLOBAL FINANCIAL INFORMATION

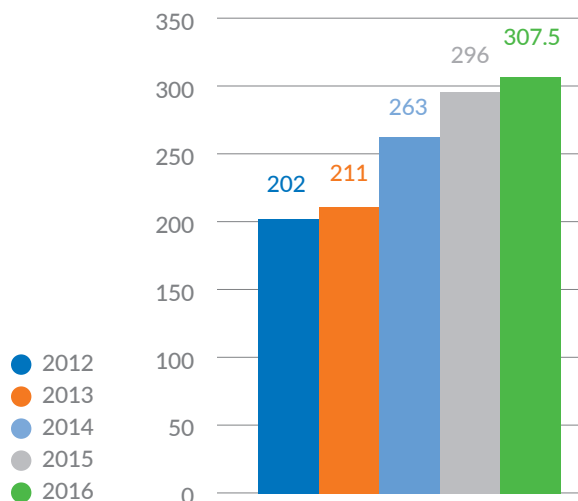
**THE RESOURCES OF ACTION AGAINST HUNGER INTERNATIONAL (THE SEVEN MEMBERS ARE FRANCE, SPAIN, THE UNITED STATES, GREAT BRITAIN, CANADA, GERMANY AND ITALY) HAVE INCREASED BY 106.3 MILLION EUROS OVER THE PAST FIVE YEARS, AND REACHED 307.5 MILLION EUROS IN 2016.**

The figures shown in the table represent a combined unaudited summary of the provisional annual accounts of members in the network.

With the Euro being the network's main currency, the sums expressed in the various currencies are converted into Euros at the historic annual average rate.

## RESOURCES

In millions of Euros



While subsidies from institutional donors are the leading source of funding, the funds from private sources accounted for 26 percent of income in 2016.

## INCOME & EXPENSES

In thousands of Euros

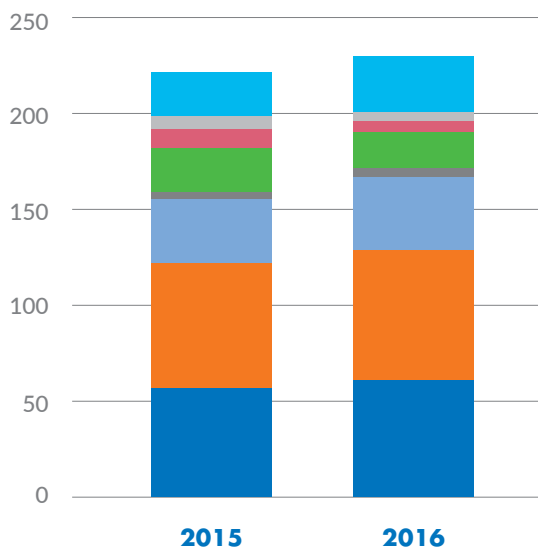
|                                    | 2015         | 2016           |
|------------------------------------|--------------|----------------|
| <b>INCOME/LOSS</b>                 | 295,923      | 307,596        |
| SUBSIDIES                          | 219,554      | 228,630        |
| PRIVATE FUNDS                      | 69,993       | 73,863         |
| OTHERS                             | 6,377        | 5,103          |
| <b>EXPENSES</b>                    | 288,261      | 310,741        |
| OPERATING EXPENSES                 | 231,496      | 239,974        |
| OPERATING SUPPORT                  | 17,514       | 22,685         |
| COLLECTION AND COMMUNICATION COSTS | 23,860       | 29,786         |
| RUNNING COSTS                      | 10,194       | 11,680         |
| OTHERS                             | 5,197        | 6,615          |
| <b>INCOME/LOSS</b>                 | <b>7,662</b> | <b>- 3,145</b> |

## SUBSIDIES FROM INSTITUTIONAL DONORS

In millions of Euros excluding in kind contributions

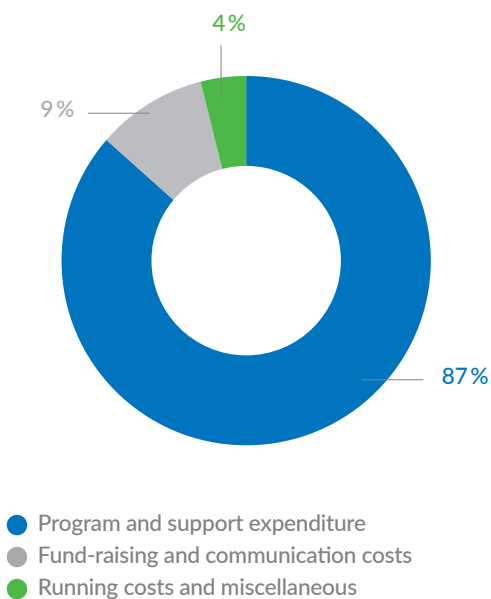
**TOTAL 2015 = 219.5**

**TOTAL 2016 = 228.6**



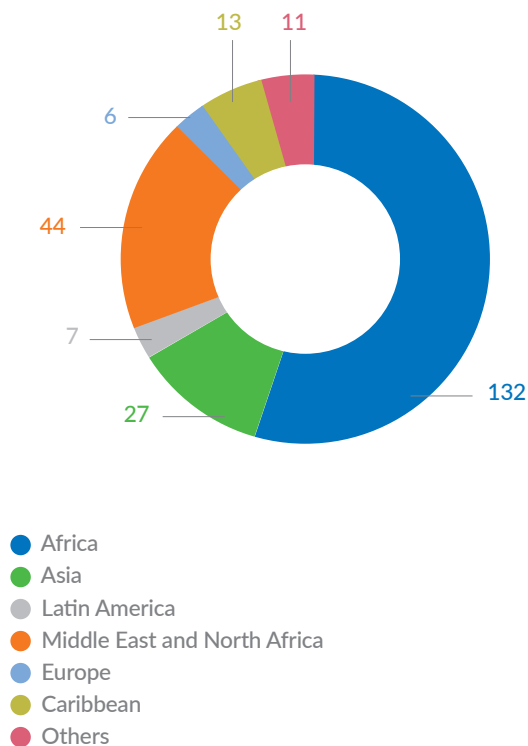
## DISTRIBUTION PER TYPE OF EXPENDITURE

In 2016, 87 percent of expenditures related to nutrition and health, mental health and child care, sanitation and hygiene, food security and livelihoods or advocacy programs, in the field and directly supporting head office. The other expenses were related to fund-raising costs, communication and awareness raising and general admin and running costs.



## OPERATING EXPENSES PER REGION

In millions of Euros excluding in kind contributions



# US PARTNERSHIPS

We engage in partnerships with multilateral organizations, governments, academic institutions, and the private sector to increase our impact and sustainability, optimize learning and innovation, maximize resources, reach those in greatest need, and deepen our influence on policy and practice.

## ADVOCACY PARTNERSHIPS



**NO WASTED LIVES**



## CORPORATE AND FOUNDATION PARTNERSHIPS





# INSTITUTIONAL PARTNERSHIPS

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# US LEADERSHIP

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**Andrea Tamburini**  
Secretary

**Thilo Semmelbauer**  
Treasurer

**Alain de Berdouare**

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**Christophe Duthoit**  
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**Sandra Tamer**

**Kara Young**  
Hair Rules

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Chief Executive Officer

**Faye Ekong**  
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and Development

**Saul Guerrero**  
Technical Director

**Richard Haselwood**  
Director of Operations

**Kim Pucci**  
Director of External Relations

**Shavky Rajabov**  
Director of Finance

**Eveline Tavares**  
Director of HQ Human Resources





# THANK YOU

Thank you to all of our committed, dedicated supporters for being part of our movement to achieve zero hunger.

Our lifesaving and lifechanging work would not be possible without you.

Your willingness not only to care, but also to take action, is the key to long-term change. With your partnership, we will never give up. Until the world is free from hunger.



**ACTION AGAINST HUNGER**

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[info@actionagainsthunger.org](mailto:info@actionagainsthunger.org)

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**FOR A WORLD FREE FROM HUNGER.  
FOR EVERYONE.  
FOR GOOD.**