



**ACTION
AGAINST
HUNGER**

ANNUAL REPORT 2019

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INTRODUCTION

There are three major goals of Action Against Hunger's International Strategic Plan 2016-20:

- Mitigate the consequences of hunger;
- Address the causes of hunger;
- Change the way hunger is viewed and addressed.

These aims help the world to achieve the 2030 Agenda for Sustainable Development, specifically the goals of zero hunger, good health, gender equality, and clean water and sanitation.

GLOBAL GOAL 2: NO HUNGER

End Hunger, achieve food security and improved nutrition and promote sustainable agriculture.

GLOBAL GOAL 5: GENDER EQUALITY

Achieve gender equality and empower all women and girls.

GLOBAL GOAL 3: GOOD HEALTH

Ensure healthy lives and promote well-being for all at all stages.

GLOBAL GOAL 6: CLEAN WATER AND SANITATION

Ensure availability and sustainable management of water and sanitation for all.

VISION

A WORLD FREE FROM HUNGER

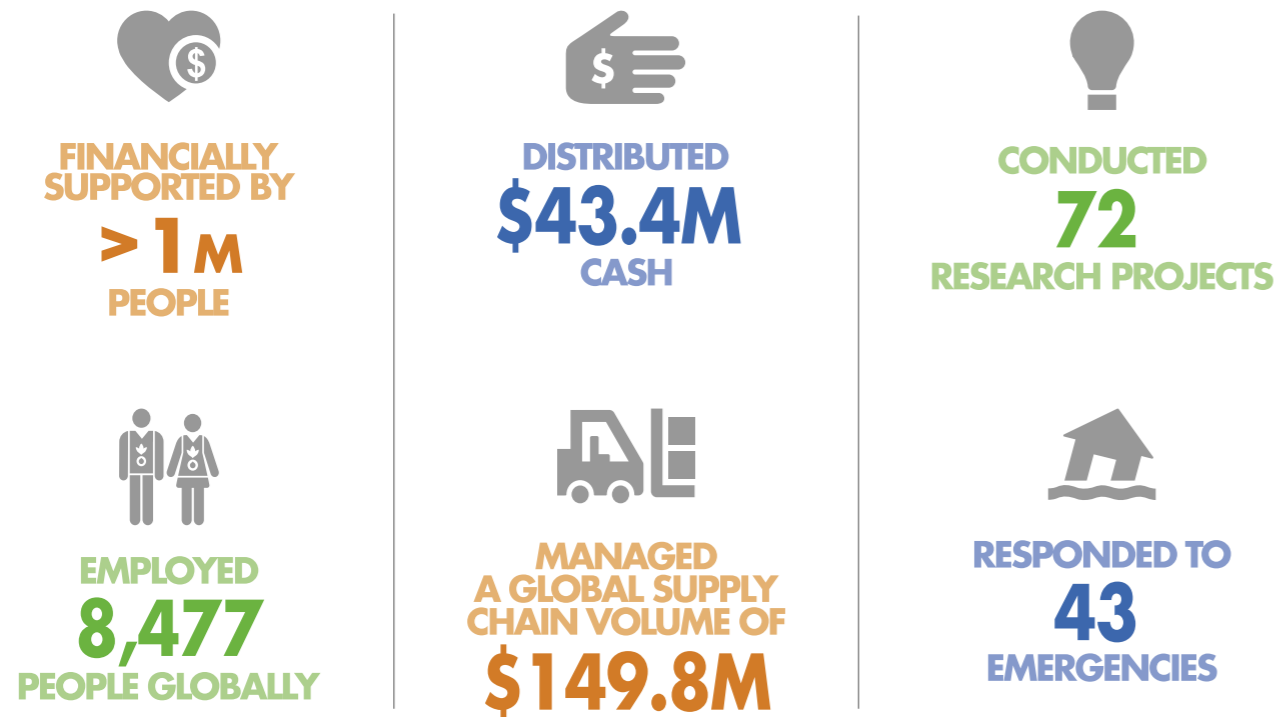
MACRO GOALS

CHANGE IN THE WAY THE WORLD ADDRESSES HUNGER ALLEVIATION OF HUNGER

TOOLS



IN 2019, ACTION AGAINST HUNGER...



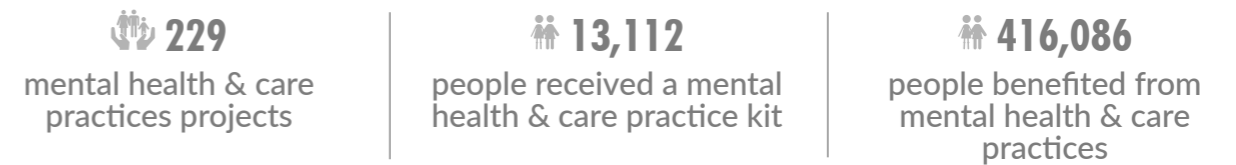
NUTRITION



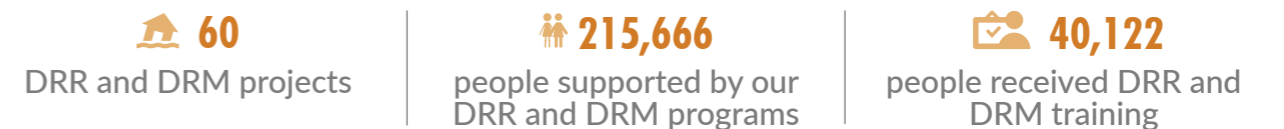
HEALTH



MENTAL HEALTH AND CARE PRACTICES



DISASTER RISK REDUCTION AND MANAGEMENT



WATER, SANITATION AND HYGIENE



FOOD SECURITY AND LIVELIHOODS



ACTION AGAINST HUNGER REACHED MORE THAN 17 MILLION PEOPLE IN 46 COUNTRIES IN 2019

KEY GLOBAL STATS

Action Against Hunger's ambition of a world free from hunger translates into a comprehensive variety of humanitarian and development interventions, spanning from livelihoods to nutrition; from advocacy to research.

Our actions focus on immediate support to save lives, to prevent the causes of malnutrition, to help to mitigate factors that contribute to crisis, and to deliver development initiatives and sustainable solutions.

In 2019, Action Against Hunger operated in 46 countries¹ worldwide providing assistance in the sectors of nutrition, health, WaSH (water, hygiene and sanitation), food security, livelihood and disaster risk management (DRM).

Overall, we reached 40 per cent of the beneficiaries (6,983,097 individuals) in our identified high burden countries while 60 per cent (10,453,254) were in the rest of the countries where we intervene.

¹ Central America is composed of Nicaragua and Guatemala



WHERE WE WORKED IN 2019

RESEARCH, INNOVATION, AND LEARNING



33
RESEARCH PROJECTS



25
COUNTRIES



58
PARTNERS



\$14.4m
VALUE OF ONGOING, MULTI-YEAR RESEARCH PORTFOLIO

Action Against Hunger is a global leader in technical expertise and innovation in the fight against hunger. We are committed to research, innovation, and learning in our operations, and to ensuring that all research projects strengthen practical approaches to prevent and treat undernutrition.

Our research strategy has three strategic workstreams:

- Prevention of undernutrition
- Treatment of undernutrition
- Effectiveness of humanitarian assistance and emergency response

In 2019, Action Against Hunger conducted 33 research projects. Our projects span our operational sectors and countries, where we collaborate with a variety of donors and partners to produce the results needed to deliver evidence-based interventions.

We conducted research projects in 25 countries. The majority of our research projects were conducted in countries in Africa (73 percent or 24 projects in 17 countries). Our research presence in Latin America doubled compared to 2018 with four projects in 2019 in Colombia, Guatemala, and Haiti.

In line with our technical expertise and experience, 82 percent of our research projects have a nutrition component. Similarly, the majority (67 percent) of single-sector projects were focused on nutrition. Three quarters of our projects were multi-sectoral, addressing research gaps in health, mental health care practices, and water, sanitation, and hygiene.



24%
OF PROJECTS
HAVE A FULLY DEVELOPED AND FUNDED RESEARCH UPTAKE STRATEGY

In 2019, we collaborated with 58 partners on our research projects. Academic and research institutions continue to be our most common partners, collaborating with us on 88 percent of projects. As part of our work with academic institutions, we supported 13 graduate degrees across 12 research projects. We also partnered with a range of non-governmental organizations, public and private institutions, and United Nations agencies.

One quarter of our research projects have a fully developed and funded research uptake strategy. The total number of projects with a fully developed (but unfunded) uptake strategy remained similar at 70 per cent. Progress in this area must become an organizational priority to ensure we proactively include research uptake in all proposals, and advocate for and secure funding for uptake activities.

We produced 19 publications linked to our research projects. One third of these publications were peer reviewed, and all of these articles are published in open access journals.

Action Against Hunger continues to prioritize learning and innovation in all that we do.

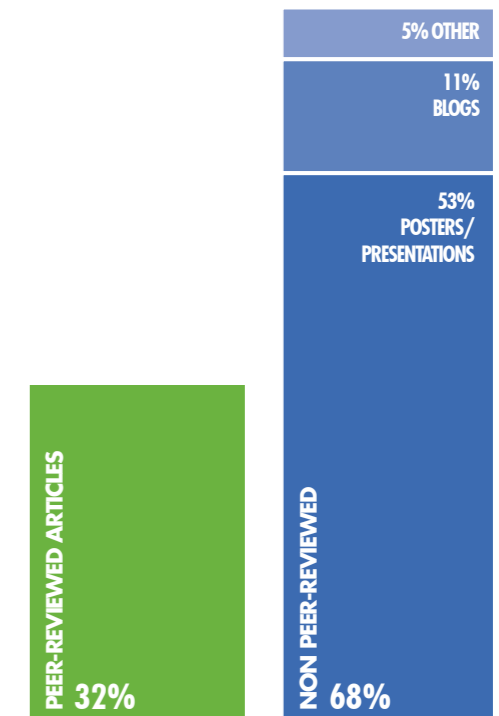


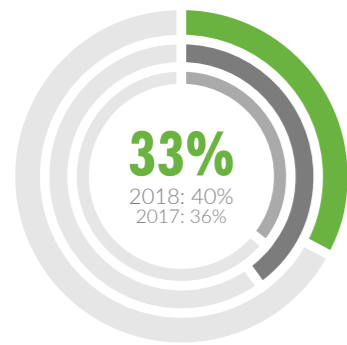
Figure 7.1: Proportion of research publications disaggregated by category

In 2019, Action Against Hunger produced the eighth Annual Learning Review. The document highlights key learnings from across our programs, in order to capitalize on our technical knowledge and expertise.

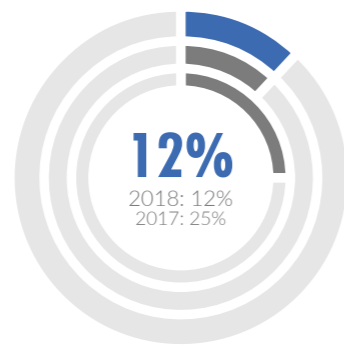
To position learning in the center of our organization, Action Against Hunger launched the inaugural Learning week in April 2019. This first edition included international webinars (including on research and uptake), talks and podcasts across the network. Learning Week was a success and contributed to reinforcing the learning culture by providing space for learning between staff, and experiencing how simple, impactful, and rewarding learning can be. The Action Against Hunger International Learning Community Facebook Group was created for this occasion and continues to be active with knowledge sharing from across the Network.



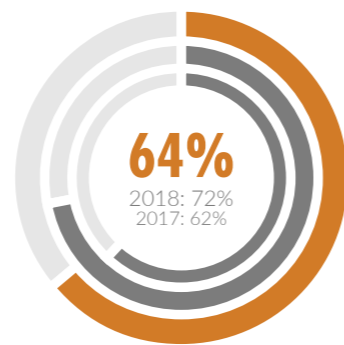
19
PUBLICATIONS
32% PEER REVIEWED



TRIAL REGISTRY



PUBLISHED PROTOCOL



ETHICAL APPROVAL

Figure 7.2: Proportion of research projects with a trial registry, published protocol and ethical approval



ADVOCACY



WORKING TO BREAK THE LINK BETWEEN HUNGER AND CONFLICT



DEFENDING PRINCIPLED HUMANITARIAN ACTION



SCALING UP NATIONAL AND INTERNATIONAL ACTION TO END MALNUTRITION AND HUNGER

Action Against Hunger uses advocacy as an important tool to change the way hunger and malnutrition are viewed and addressed. Our advocacy work draws legitimacy from our operations, research, and direct work with communities. We have four goals for advocacy:

1. Achieve nutrition security
2. Improve humanitarian response
3. Address the drivers of hunger
4. Develop advocacy capability

The first three goals are targeted towards influencing governments and institutions on our external change priorities. The fourth is on growing the advocacy capacity of our organization and the wider movement at global, regional, and national levels in order to influence and deliver change.

WE ADVOCATE FOR GOVERNMENT POLICIES TO REDUCE MALNUTRITION

There are more children with severe acute malnutrition (SAM) who are receiving treatment because of the increased prioritization of governments and donors, who support the scale up and replication of cost-effective interventions.

Action Against Hunger has worked with donor governments including the US, UK, France and Spain to ensure nutrition is a core component of aid strategies and programs. Actions have included influencing France's Strategy for Food Security, Nutrition and Sustainable Agriculture, and the set-up of a nutrition taskforce within the French Development Agency AFD. The latter has informed both the development of UK DFID's strategy for Ending Preventable Maternal and Young Child Deaths, and the Spanish Cooperation's Child Strategy.

Advocacy in high-burden countries is critical to achieving lasting change. We have worked with governments to adopt national plans for achieving SDG2.2 on ending malnutrition and the World Health Assembly 2025 health and nutrition targets, in particular across East and West Africa. All countries in the Horn and East Africa have developed nutrition action plans and integrated nutrition into their national health sector plans and Universal Health Care (UHC) frameworks. Our country programs support and engage with the Scaling Up Nutrition (SUN) movement and are playing a leading role in national and regional SUN Platforms. We are now also seeing positive trends in resource allocation and political commitment for nutrition.

Elsewhere, a three-year advocacy project in India, 'Building an enabling environment for improved nutrition results in India' won the team a "Public Relations in Action" national award.

WE CALL FOR ACTION TO BREAK THE CYCLE BETWEEN CONFLICT AND HUNGER

In 2019, we partnered with Save the Children to host a workshop in London with UN Agencies, governments, NGOs, and academic experts to develop proposals for improving reporting and accountability for upholding UN Security Council Resolution 2417 on conflict and hunger.

The report from this workshop was shared at a [UN event in New York](#) during the Protection of Civilians Days, at which our Nigeria Country Director discussed the links between conflict and hunger and proposed concrete recommendations to strengthen implementation of the resolution.

We are now working on a "causal analysis between violence and food insecurity" together with the Basque Country University. The report, due in 2020, will include a guideline methodology and two case studies.

Sanctions and counter-terrorism legislation are increasingly impacting vulnerable people's access to humanitarian assistance.

This is why, in 2019, we increased our action to highlight the impacts with both national authorities and key donors. This contributed to ensuring that humanitarian principles and law are respected in the Security Council Resolution 2462 on financing terrorism passed in April 2019.

WE DEFEND PRINCIPLED HUMANITARIAN ACTION

The operating environment for humanitarian actors is changing around the world, with a rise in political interference in humanitarian action, access restrictions, and a blurring of boundaries between humanitarian and security actors. This is why we raise the challenges with key actors

from the UN Security Council to local government authorities, in order to improve people's access to aid and better protect civilians in conflict situations.

Just some achievements have included: influencing the Spanish Ministry of Foreign Affairs Humanitarian Strategy to include specific commitments on the protection of civilians, humanitarian access and principles; giving [a joint NGO statement](#) at a UN Security Council Ministerial level meeting on the protection of humanitarian and medical personnel; and co-organizing an EU member state briefing on Nigeria.

Other focus countries have included Yemen, Syria, Lebanon, and the Occupied Palestinian Territories. We have contributed to improving humanitarian access in Syria and certain zones of Lebanon through dialogue with Lebanese, Syrian, and Kurdish de facto authorities and through lobby tours and policy briefs shared with international donors. We have contributed to monitoring and preventing 'push' measures in Lebanon against Syrian refugees through collective actions in collaboration with the EU commission.

In the Occupied Palestinian Territory, we have been instrumental in informing EU member states on the reduction of humanitarian access in Gaza and the forcible transfer of populations in the West Bank, helping to prevent the forced transfer of Bedouins in Khan Al Anmar communities.

As the humanitarian crisis in Yemen continues, we have lobbied global governments including France, the US, and the UK, alone and in coalition, on removing obstacles to humanitarian access, and cutting arms sales through actions such as shared reports, private briefing meetings with decision makers, public stunts, and press briefings.

WE ENGAGE IN KEY DECISION MAKING FORA

In all contexts officials, parliamentarians and legislators are critical allies and targets for helping to deliver our policy aims.

**ACTION
AGAINST
HUNGER
USA**



ACTION AGAINST HUNGER USA FINANCIAL STATEMENTS

STATEMENT OF FINANCIAL POSITION

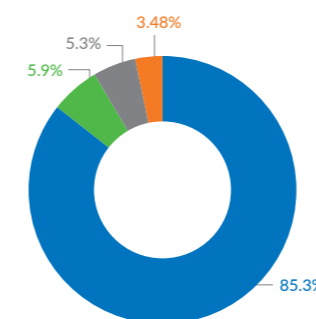
ASSETS	2019	2018
Cash and cash equivalents:		
Headquarters	\$ 17,423,244	\$ 9,504,402
Field offices	\$ 4,558,844	\$ 4,288,989
Total cash and cash equivalents	\$ 21,982,088	\$ 13,793,391
Grants receivable	\$ 71,112,558	\$ 91,269,514
Travel advances and other receivables	\$ 854,793	\$ 3,132,837
Prepaid expenses	\$ 156,461	\$ 198,060
Furniture, equipment, vehicles and leasehold improvements, net (Note 5)	\$ 972,283	\$ 1,193,750
Right-of-use asset, net	\$ 6,918,670	\$ 8,365,194
TOTAL ASSETS	\$ 101,996,853	\$ 117,952,746
LIABILITIES AND NET ASSETS	2019	2018
LIABILITIES		
Line of credit	\$ 6,500,000	\$ -
Accounts payable and accrued expenses	\$ 4,696,620	\$ 3,602,498
Due to donors	\$ 3,834,837	\$ -
Provision for unanticipated loss	\$ 1,500,000	\$ 4,383,000
Due to Network	\$ 5,370,527	\$ 3,518,475
Operating lease obligation	\$ 8,409,271	\$ 9,057,619
Total Liabilities	\$ 30,311,255	\$ 20,561,592
NET ASSETS		
Without donor restrictions:		
Undesignated	\$ 6,039,803	\$ 2,793,561
Designated	\$ 760,000	\$ 760,000
Total net assets without donor restrictions	\$ 6,799,803	\$ 3,553,561
With donor restrictions	\$ 64,885,795	\$ 93,020,039
Total net assets	\$ 71,685,598	\$ 96,573,600
TOTAL LIABILITIES AND NET ASSETS	\$ 101,996,853	\$ 117,952,746

STATEMENT OF ACTIVITIES 2019

REVENUE	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL
Contributions	\$ 8,543,111	\$ 83,915	\$ 6,545,077
Special events, net	\$ 1,491,065	-	\$ 1,491,065
Grants:			
U.S. Government	-	\$ 29,053,513	\$ 29,053,513
Non-U.S. Government	-	\$ 69,153,007	\$ 69,153,007
In-kind contributions	\$ 6,551,225	-	\$ 6,551,225
Other revenue	\$ 22,805	-	\$ 22,805
Net assets released from donor restrictions	\$ 73,260,175	\$ (73,260,175)	-
TOTAL REVENUE	\$ 86,868,381	\$ 25,030,260	\$ 114,898,641

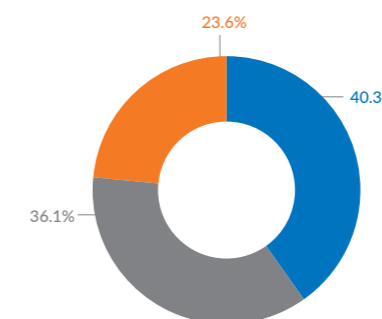


TOTAL EXPENSES FOR 2019



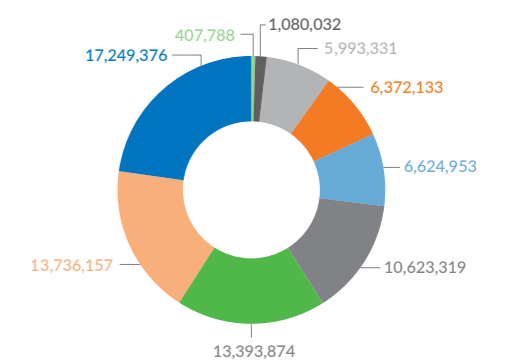
- Programs
- Program Support
- Management and General
- Fundraising

HOW WE USED OUR RESOURCES



- Programs
- Management and General
- Fundraising

WHERE WE USED OUR RESOURCES



- Nigeria
- Somalia
- South Sudan
- Ethiopia
- Uganda
- Kenya
- Haiti
- Cambodia
- Tanzania

US LEADERSHIP

BOARD OF DIRECTORS

Raymond Debbane
Chairman
The Invus Group, LLC

Thilo Semmelbauer
Co-Chairman
Insight Venture Partners

Jean-Louis Galliot
Treasurer

Charles Owubah
Secretary – Chief Executive Officer
Action Against Hunger

Sylvain Desjonquieres
Groupe L'Occitane

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Sabina Fila
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Rothschild, Inc.

Shabrina Jiva
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Ketty Pucci-Sisti Maisonrouge
KM & Co. Inc.

Paul Ofman
RHR International

Karim Tabet
TAP Advisors LLC

Sandra Tamer

David Van Zandt
The New School

Kara Young
Hair Rules

SENIOR MANAGEMENT TEAM

Dr. Charles E. Owubah
Chief Executive Officer

Dr. Bridget Aidam
Director of Technical Services & Innovation

Gary Camus
Chief Financial Officer

Richard Haselwood
Director of Operations

Hajir Maalim
Regional Director, Horn & Eastern Africa

Kim Pucci
Director of External Relations

Eveline Tavares
Director of Human Resources



THANK YOU

Thank you to all of our committed, dedicated supporters for being part of our movement to create a world free from hunger.

Our lifesaving and lifechanging work would not be possible with you.

Your willingness to care, and to act, is the key to long-term change. The world needs a better way to deal with hunger. Together, we're creating it. For everyone. For good.



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Action Against Hunger USA is a 501(c)3 not-for-profit organization.
All contributions are tax-deductible to the full extent of the law.



**THE WORLD NEEDS A BETTER WAY
TO DEAL WITH HUNGER.
TOGETHER, WE'RE CREATING IT.
FOR EVERYONE.
FOR GOOD.**